

RACI Matrix For Execution of EPCs at GM

Project Deliverable (or Activity)	GM Project Leadership						Project Team Members						Energy Performance Contractor				
							Global Facilities			SiteTeam							
	Program Manager	Finance Manager	Legal	Technical Accounting	Treasury Office	Treasury Office and Tax Staff	Project Engineer (s)	Overall Project Manager	Project Energy Engineer (S)	Site Energy Engineer	Site Facility Manager	Site Facility manager or Representative	Site Project Lead	Program Manager	Project Engineer	Safety Manager	Project Manager
Initiate Phase Activities																	
Develop Base Project	R	A/C					A/C	I	A/C	A/C	A/C	C	I				
Submit Project Request	R	A/C	A/C	A/C	A/C	A/C	I	I	I	I	A/C	I	I				
Bid Process	R	I					C	I	C	C	C	C	C				
Final Legal Review And Approval	R		A/C					I			I	I	I	R			
Submit PR for Base Project	A/C	A						I			A	I	R				
Engineering Phase																	
Engineering/Submittals	I						A	C	C	C	C	A	C	A	R	C	
- Create Schedule	A							A		C	C	C	C	A	I	I	R
Create Safety Plan	I							C			C	C	C	A	C	R	C
Create M&V and Financial Reporting Plan	A							I						A	R		I
SCHED A Firm Fixed Price	A	I					A	I	C	C	I	I	I	A	R		I
Construction PR (POA)	A/C	A						I			A	I	R				
Execute Phase Activities																	
Build Deliverables	I						C	C	C	C	C/A	C/A	r / C	I	C	R	R
Create Status Reports	I	I	I	I			I	I	I	I	I	I	I	I	I	R	R
Owner Alternate Work	A/C	A/C					C	A/C	C	C	A/C	C	R	A/C	C	I	C
FINAL Sched A	A	A					I	I	C	C	I	I	I	A/C	R		
Submit Follow on POA (TRUE UP)	A/C	A						I			A	I	R				
Performance Phase Activities																	
Create Project Closure Report/Documents	C/A	C/A	C	C			C/A	C/A	C	C	C/A	C	C/A	C	R/A	C	R
M&V Phase										C	C	C	R/A				R