



AUGUST 21-23, 2018 • CLEVELAND, OHIO

Shooting for the Moon: Planning and Execution Towards a Big Energy Goal such as 25%

Shooting for the Moon: Reaching Big Goals at IPG



Presented by
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2018 Energy Exchange
Cleveland, OH
August 23, 2018

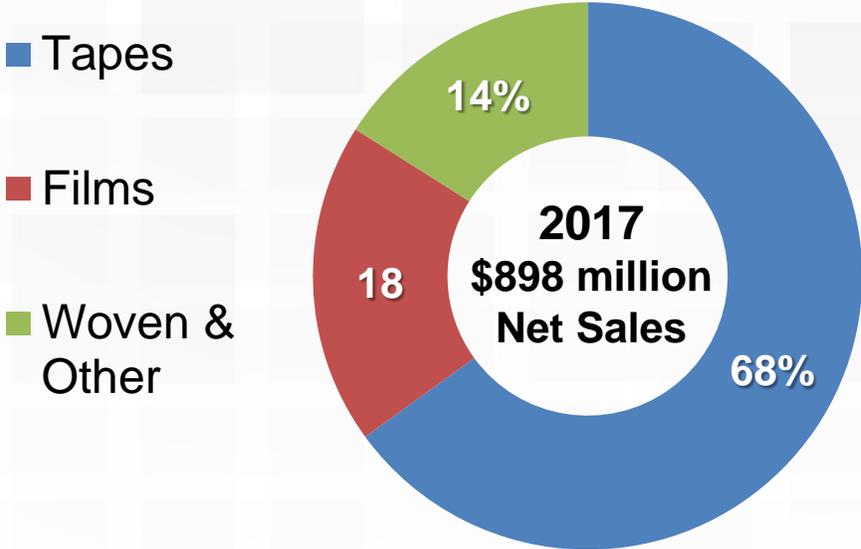


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Company Profile

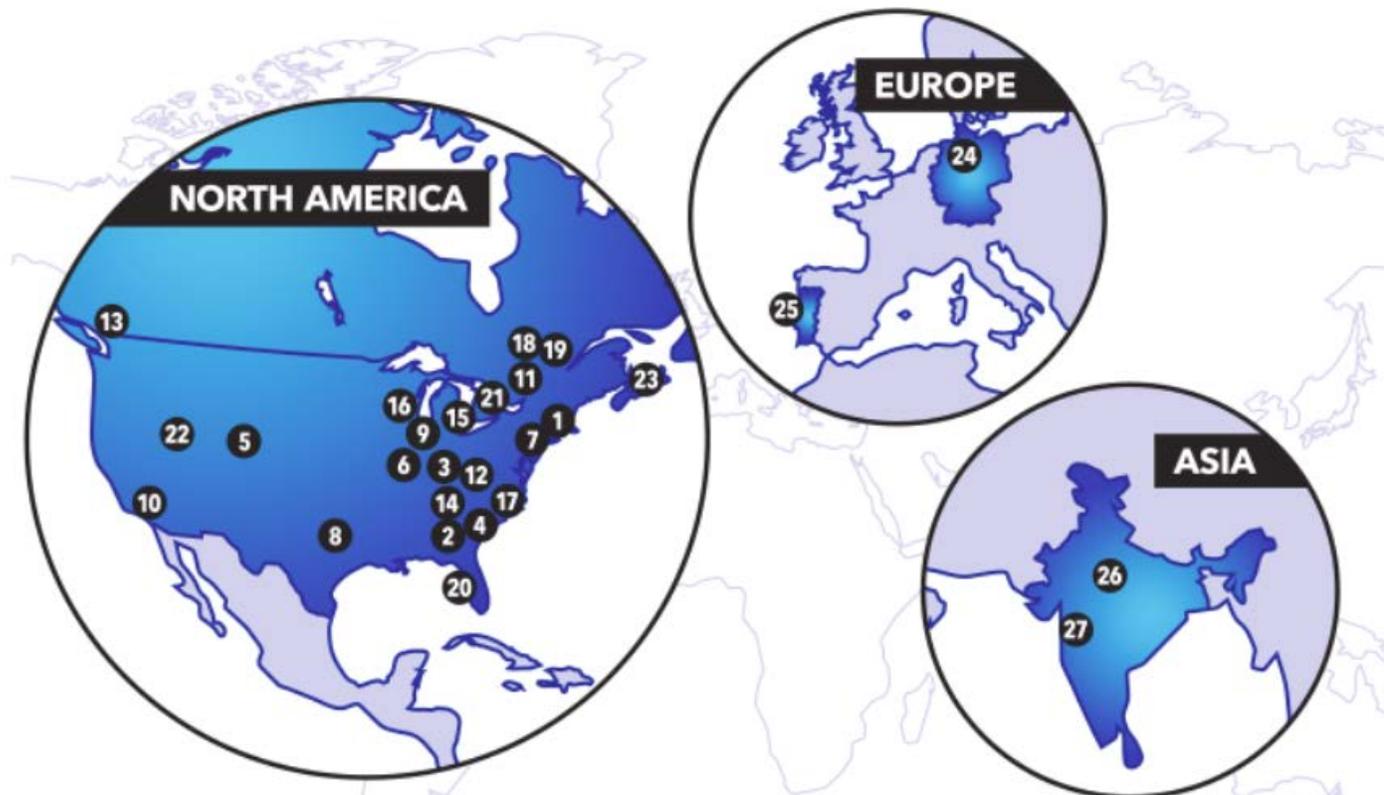
- The second largest tape manufacturer in North America
- Employs ~2,600 people
- Approximately 68% of sales from products with a Top 2 market position in North America



Check out our corporate video on [YouTube](#)



Locations



NORTH AMERICA

- 1. Ansonia, CT ■
- 2. Atlanta, GA ●
- 3. Bardstown, KY ●
- 4. Blythewood, SC ●
- 5. Brighton, CO ●
- 6. Carbondale, IL ●
- 7. Carlstadt, NJ ●
- 8. Carrollton, TX ●
- 9. Chicago, IL ●
- 10. Corona, CA ●
- 11. Cornwall, ON ●

NORTH AMERICA

- 12. Danville, VA ●▲
- 13. Delta, BC ●
- 14. Johnson City, TN ●
- 15. Marysville, MI ●
- 16. Menasha, WI ●
- 17. Midland, NC ●
- 18. Montreal, QC ★
- 19. Montreal, QC ●
- 20. Sarasota, FL ☆
- 21. Toronto, ON ●
- 22. Tremonton, UT ●
- 23. Truro, NS ●

EUROPE

- 24. Flensburg, Germany ▲
- 25. Porto, Portugal ●

ASIA

- 26. Chopanki, India ●
- 27. Daman, India ●

- Manufacturing
- Machine Assembly
- ▲ Distribution
- ★ Corporate Headquarters
- ☆ Executive Headquarters

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Achievements

ISO 14001:2004
Environmental Management System

2014 & 2015 ENERGY STAR Partner of the Year

2016, 2017, & 2018 ENERGY STAR Partner of the Year – Sustained Excellence

11 Plants Achieved ENERGY STAR Challenge for Industry (to reduce energy intensity by 10% within 5 years)

2016 NASCAR Green E3 Challenge (Danville, VA plant)



BIG Goals

BETTER PLANTS

Better Plants is partnering with leading manufacturers and water utilities to **improve energy efficiency and competitiveness in the industrial sector, saving money in the process.** Through Better Plants, partners voluntarily set a specific goal, typically to reduce energy intensity by 25% over a 10-year period across all their U.S. operations.



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Planning

- Support from Senior Leadership
- Building Corporate Program
- Energy Action Plan

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Corporate Support



Senior VP Operations

VP Operations



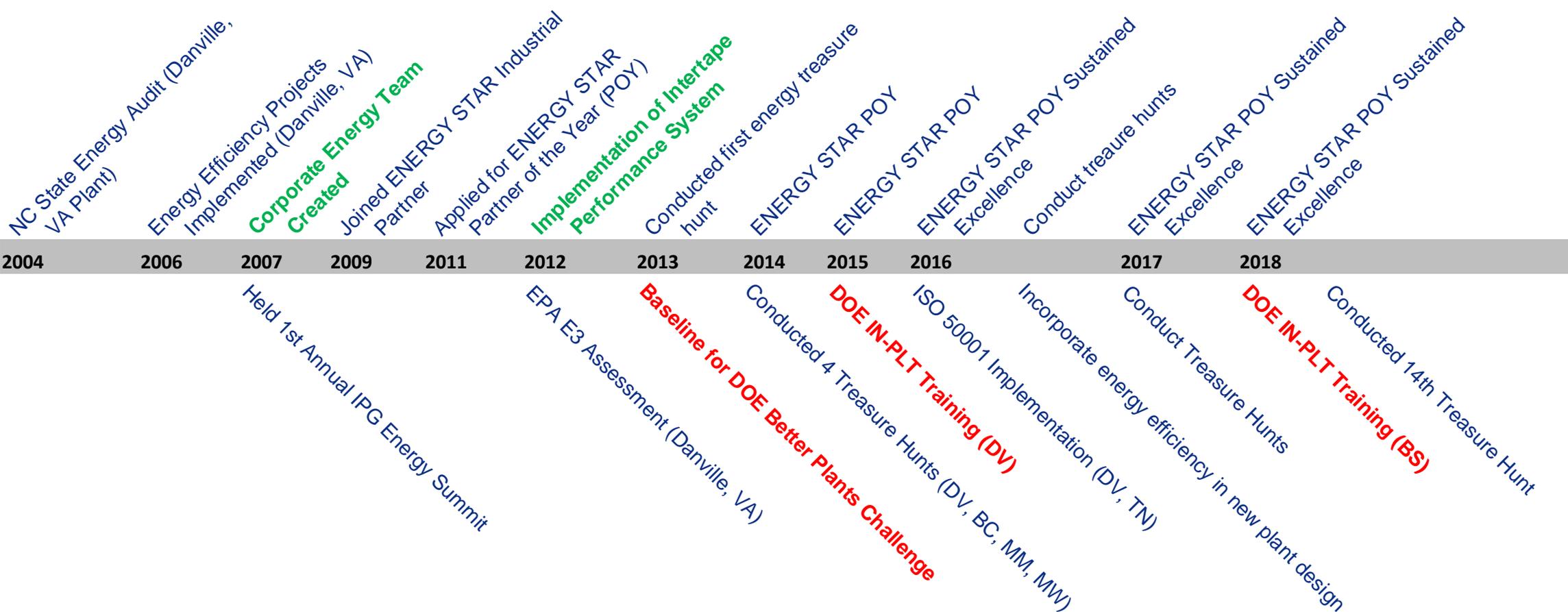
Chief Executive Officer



Senior VP – Logistics & Supply Chain

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History of Energy Management at IPG



Building Corporate Program

- Plant Energy Teams
 - Comprised of engineering, maintenance, & production employees
 - Meet once per month
 - Treasure Hunts, air Leak audits, kaizen events, training, contests
 - Plant Energy Coordinator is a member of corporate energy team
- Intertape Performance System (IPS)
 - Interfacing energy with production
- Corporate Finance
 - Metrics, reporting
- Logistics/Supply Chain
 - Regional Distribution Center Expansion
 - Suppliers/Customers
- Business Transformation Office
 - New plant and equipment design
 - Corporate standards
 - M&A Activities

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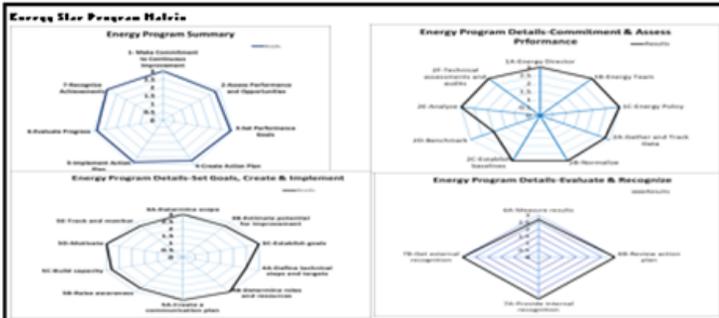
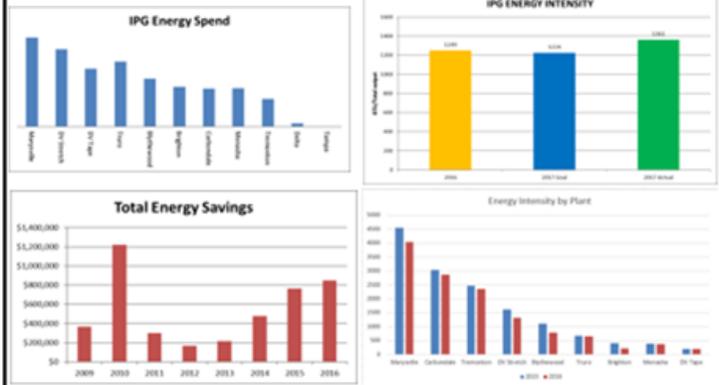
Energy Policy

Intertape Polymer Group is committed to operating its facilities in an efficient, environmentally responsible, and safe manner. We will uphold legal and other requirements involving energy. Our goal is to reduce energy intensity by 25 percent within 10 years and to reduce CO2 emissions by 3% per year. We will achieve this goal by implementing continuous improvement programs and employee training initiatives across our manufacturing locations. Energy performance will be a consideration in design of new equipment and processes, along with modifications to existing equipment and processes. The Plant Energy Team has the role of measuring progress towards achieving the energy efficiency goal, identifying energy efficiency projects, and providing a forum for identifying best practices. It is the responsibility of every employee to be highly involved in reducing energy usage. Through the awareness, commitment, and capability of our employees, IPG will achieve success and surpass our energy efficiency goals.

Objectives

- Reduce energy intensity by 2.5% per year
- Reduce CO2 emissions by 3% per year
- Achieve the Energy Star Partner of the Year (POY) - Sustained Excellence Award

Current Conditions



Company Activities (Goals and Objectives)

2017 Program Activities

- Energy Champions
- ENERGY STAR Challenge
- CEM Training and Certification
- Annual Energy Summit
- Employee Engagement Survey
- Energy Action Plan
- Monthly Energy Meeting
- Normalize Energy Data
- Corporate Communication/Marketing
- ISO 50001 Certification in DV, MM, TN
- AEE Chapter in DV
- Support Efficiency Nova Scotia
- ENERGY STAR Showcase

Need Addressed

- (5C) Build Capacity, (5B) Raise Awareness
- (3C) Establish Goals
- (5C) Build Capacity, (5B) Raise Awareness
- (5C) Build Capacity, (5B) Raise Awareness
- (5C) Build Capacity, (5B) Raise Awareness
- (3B) Potential for Improvement, (4B) Define Technical Strategy (4B) Role
- (5B) Raise Awareness, (5C) Build Capacity, (5E) Track & Monitor
- (2B) - Normalize
- (5B) Raise Awareness
- Addresses all needs
- Addresses all needs
- (5C) Build Capacity, (5B) Raise Awareness
- (5B) Raise Awareness

Status

Expand Energy Champions role in all plants
 Plants continue to work on meeting goals
 5 CEM, target 5 in 2017
 complete 8 plants in 2015, target 9 in 2016 in Washington DC
 pilot completed in DV, target 2 plants
 Completed in 2015. Implement for 2016.
 ongoing. Continue team calls and add ops managers calls in 2015
 Update regression models with 2015 data
 Implement and continuously improve for 2016.
 Selected for DOE pilot program. 18 month process for certification
 Hold monthly meetings. Treasure hunt in DV, CEM Training
 Share best practices and lessons learned.
 DV to host in 2016

2017 Project Activities

Project	Cost	Potential Savings	YTD Savings	Status
BC - Chiller Project	\$200,000	\$85,000		complete
MW - Metering Project	\$20,000			Getting quotes
BS - Solar Project	\$3,000,000	\$800,000		On hold
BS - Net Metering Project	\$1,600,000	\$600,000		Getting quotes
TN - Chiller Replacement	\$250,000	\$100,000		Getting quotes

Long Term Plan (5 years)

Program Activities	2016	2017	2018	2019	###
Benchmarking activity with external companies		X			
ISO 50001 Certification		X			
Incorporate energy management into new plants	BS	WAI Plant			X
Incorporate energy management into suppliers		X		X	X
Energy Champions	X				X
Normalize Data		X		X	X
Project Activities					
Operational Improvements	Compressed Air	Lighting	Steam	Process Heating	
Energy Management Software all Plants	X	X	X	X	X

Cool Demand Analysis

	2006		2007		2008		2009		2010		Total Cool	Total Savings
	Cool	Savings										
Program Realities	\$28,000	\$28,000	\$28,000	\$28,000	\$28,000	\$28,000	\$28,000	\$28,000	\$28,000	\$28,000	\$28,000	\$28,000
Projects	\$5,000,000	\$250,000	\$5,250,000	\$250,000	\$5,500,000	\$250,000	\$5,750,000	\$250,000	\$6,000,000	\$250,000	\$6,250,000	\$250,000
Total	\$5,028,000	\$278,000	\$5,528,000	\$278,000	\$5,528,000	\$278,000	\$5,778,000	\$278,000	\$6,028,000	\$278,000	\$6,278,000	\$278,000
Single Payback (year)	2.53		2.43		2.28		2.13		2.02		1.92	

Implementation Plan

2017 Schedule	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec
Monthly Team Conference Call	X	X	X	X	X	X	X	X	X	X	X	X
Monthly OPS Manqr Conf. Call	X	X	X	X	X	X	X	X	X	X	X	X
Planning Meeting w/OPS Manqr.												
Treasure Hunt								MW/TU		DV		
ENERGY STAR Focus w/EEC									X			
Energy Management Software												
ISO 50001 Certification												X
CEM Training					X							
Energy Managers Network (AEE)		X			X			X				X
Operational Improvements (P)	X	X	X	X	X	X	X	X	X	X	X	X
Implement Communication P	X	X	X	X	X	X	X	X	X	X	X	X
Energy Summit									X			
ENERGY STAR Showcase												TU

Action Register

#	Activity Name	Who/What?	How	Action Required/Initiation	Who is responsible	Due Date	Update/Results achieved	Status



Execution

- Training new team members
 - Tools and Resources
- Building Energy Efficiency Into New Plant and Equipment Design
- Intertape Performance System

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Training New Team Members

- Building energy teams
 - “Playbook”
 - Professional Development
 - Annual IPG Energy Summit
 - Networking
 - Learning best practices → Implement
 - Recognition
- Treasure Hunts
 - Conducted 14 since 2013
 - Engagement (183 employees)
 - Expectation → Implement findings!!



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Building Energy Efficiency into New Plant & Equipment Design

- Greenfield manufacturing facility in Midland, North Carolina to support our growing water-activated tapes business.
 - Included best practices in energy management in design
 - Educate employees on energy efficiency during on-boarding process
 - Operations Manager is CEM
- Regional Distribution Center Expansion
- Developing corporate standards for energy efficiency
 - Energy efficiency is discussed during capital request process
- New film lines (TU, DV)

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Intertape Performance System (IPS)



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How does IPS work?

- Promote engagement within our most valuable asset → our associates
- Promotes engagement through pillar activities
 - Safety (focused on hazard identification and correction)
 - Quality (focused on processes that impact external and internal quality)
 - Visual Communication (creates the visual plant and ownership in key metrics)
 - Equipment Optimization (focuses on equipment reliability and key process conditions)
 - Organizational Development (focuses on training needs and employee growth strategies)
 - Stewardship (focuses on our impact to the environment and our community)
- Continuous Improvement
 - This team provides direction for all pillars with a primary focus on training all associates how to identify opportunities for improvement and provide the vehicle to become change agents
 - Provides a structured Plan, Do, Check, Act method and sustainability plan

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Interfacing energy with production

1. Red Tags - identifying machine abnormalities by creating a tag and attaching to the machine. There are 12 categories of machine abnormalities and include:

- air leak
- water leak
- damaged parts
 - Insulation
 - contamination

RED TAG

TAG # XXXXX

General Information

Date: _____ Tagged By: _____

Item Name: _____

Location: _____

Category

Safety		S
Air Leak		AL
Water Leak		WL
Oil Leak		OL
Grease Leak		GL
Instruments		INT
Broken / Damaged Part		BDP
Missing Part		MP
Loose Part		LP
Lubrication Problem		LUBE
Vibration		VIB
Materials		MAT
Hard to Clean		HTC
Hard to Inspect		HTI
Hard to Access		HTA

Comments: _____

TAG # XXXXX

Date: _____ Code _____

Tagged By: _____

Item Name: _____

Location: _____

Step #1

Step #2

Step #3

Step #4

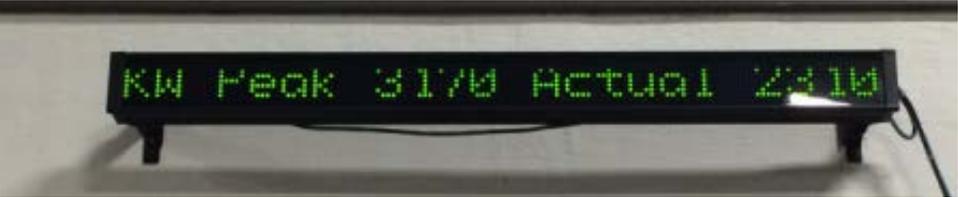
Step #6



Interfacing energy with production

2. Standard Cadence – Turn off/turn down procedures

3. Visuals



Standardized Work: Stretch Supervisor

Names: _____

Date: _____ Day Crew / Night Crew

ipg intertape polymer group®

Time	Task	Details	Sign Off	Attendance Issues
6:30-7:00	Shift Review in Stretch Office	Review previous shift with oncoming Supervisor		
7:00	Review Schedule	Review orders for all lines for the shift		
7:30	Prepare for R&R	Gather safety, production, yield, downtime, future 24hrs		
8:30	R&R Board	Conduct Stretch R&R meeting @Tier 2 board		
9:00	Department Walk	Check Stretch Run sheets and downtime sheets. Gather information for first look report		Quality Issues
9:15	R&R Board	Cast 5 R&R Tier 1 Review		
13:00	Department Walk	Check Stretch Run sheets and downtime sheets. Gather information for second look report		
15:00	Department Walk	Check housekeeping and 5S		
16:00	Department Walk with John	Check Stretch Run Sheets, Operator 5S Sweep sheets, Downtime sheets at all Tier 1 boards		
18:00	Department Walk	Verify Turnoff/Turn Down Procedures are followed		
18:30-19:00	Shift Review in Stretch Office	Review previous shift with oncoming Supervisor and input data for final report		Breakdowns
19:00	Review Schedule	Review orders for all lines for the shift		
21:00	Department Walk	Check Stretch Run sheets and downtime sheets. Gather information for first look report		
1:00	Department Walk	Check Stretch Run sheets and downtime sheets. Gather information for second look report		
3:00	Department Walk	Check housekeeping and 5S		
6:00	Department Walk	Check all Tier 1 boards and verify housekeeping		
6:30-7:00	Shift Review in Stretch Office	Review previous shift with oncoming Supervisor and input data for final report		
Stretch Operational Issues				



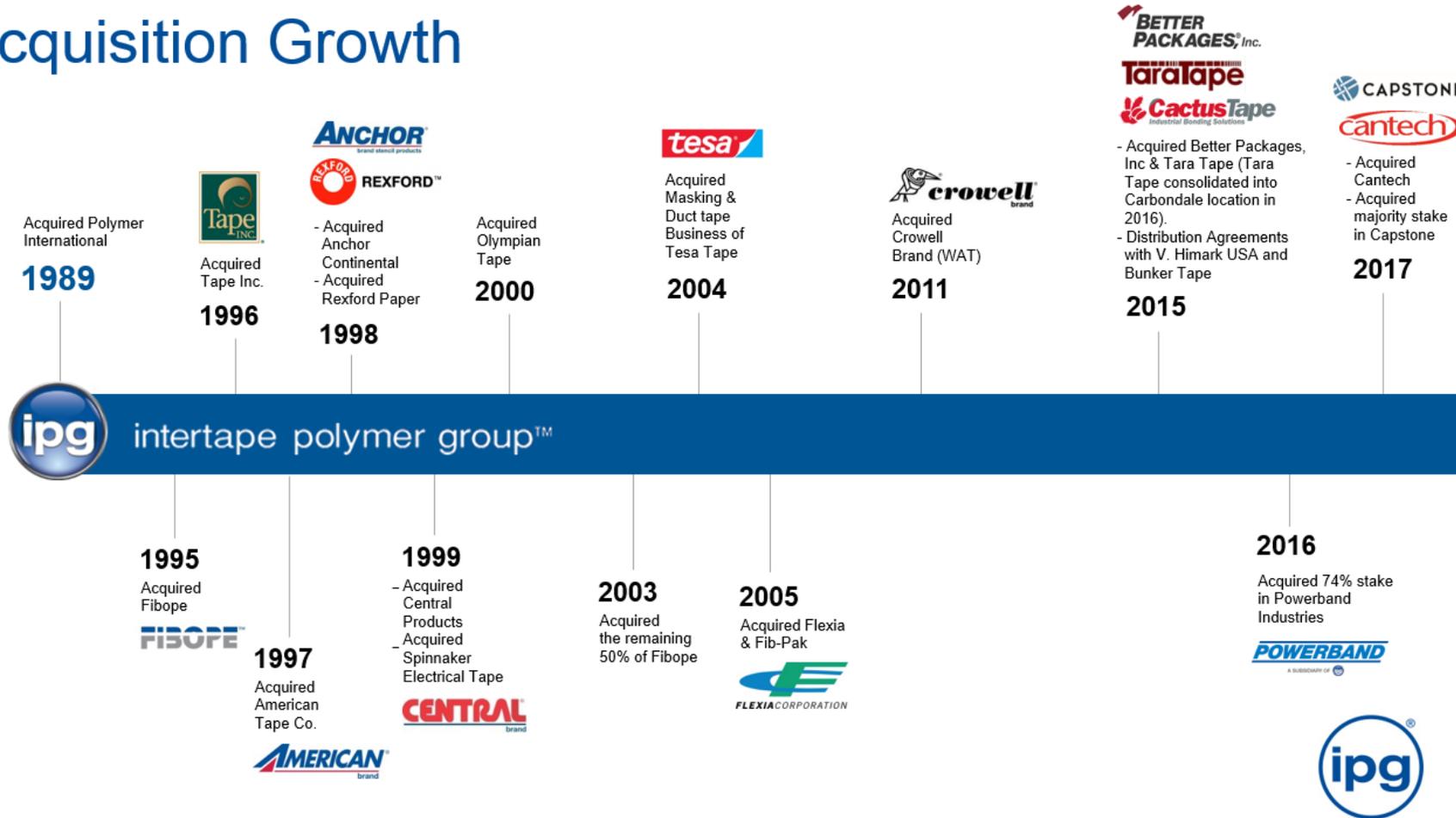
Results from IPS

- Improved safety – 50% reduction in TCIR
- Improved quality – major improvement in quality returns and 1st pass yield
- Improved metrics & visual communication – are we winning?
- Improved employee engagement
- Achieving record levels of production
- IndustryWeek Best Plants Finalist – DV (2014, 2015), TU (2016)
- IndustryWeek Best Plants Winner – DV (2016), TU (2017)



Challenges

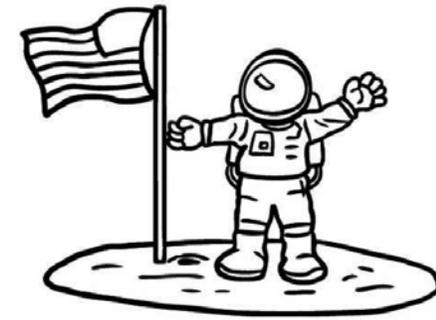
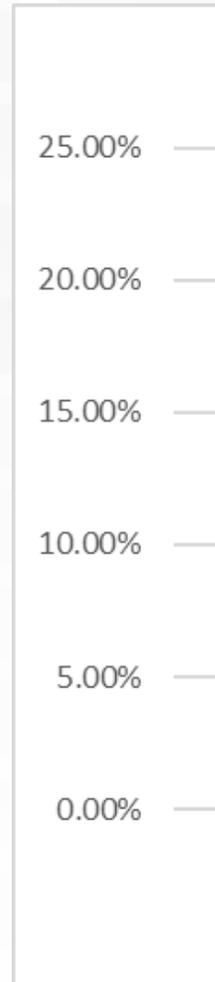
Acquisition Growth



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Results



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THANK YOU!

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Shooting for the Moon, Planning and Execution for a Big Energy Goal

Making every KW count

A trip down Memory Lane

- Then: 2006 Hedging strategy to combat out of control energy prices
- Now: Implementing a PPA to save money and fix price in the future.
- Then: 2005 How to justify and install metering
- Now: How to justify and use analytics to effectively manage tons of data from many meters and sources
- Then: 2007 How to justify and pay for T8 high bay lights and fixtures
- Now: How to install and use complex control schemes to maximize the benefit of LED lighting
- Then: <2005 driving HVAC by single thermostats to achieve employee comfort.
- Now: Using single zone VAV in manufacturing areas, partial load efficiencies and using Psych charts and RH for control.



SEP / ISO 50001 @ Schneider Electric

Our Foundation

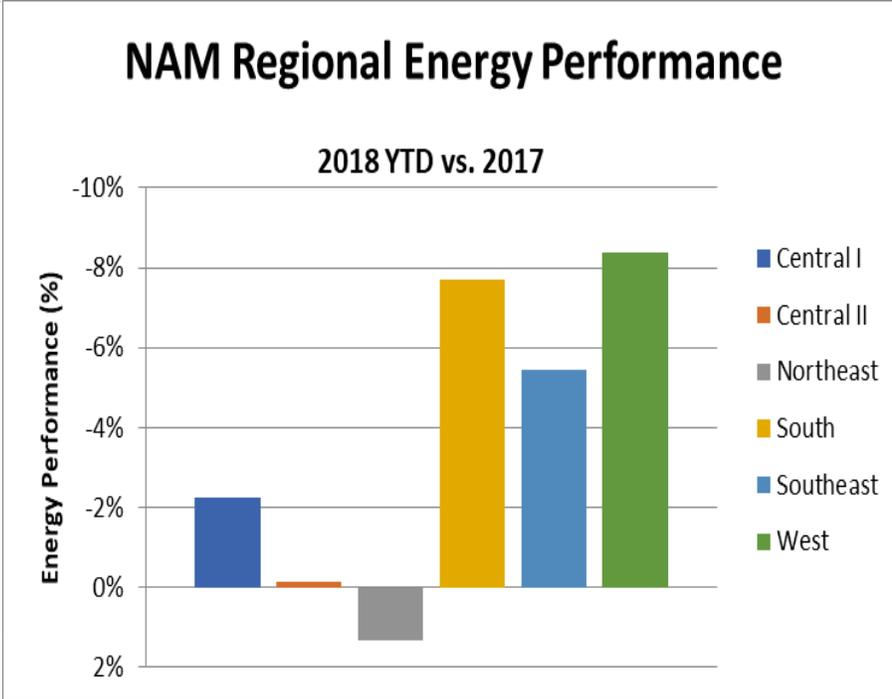
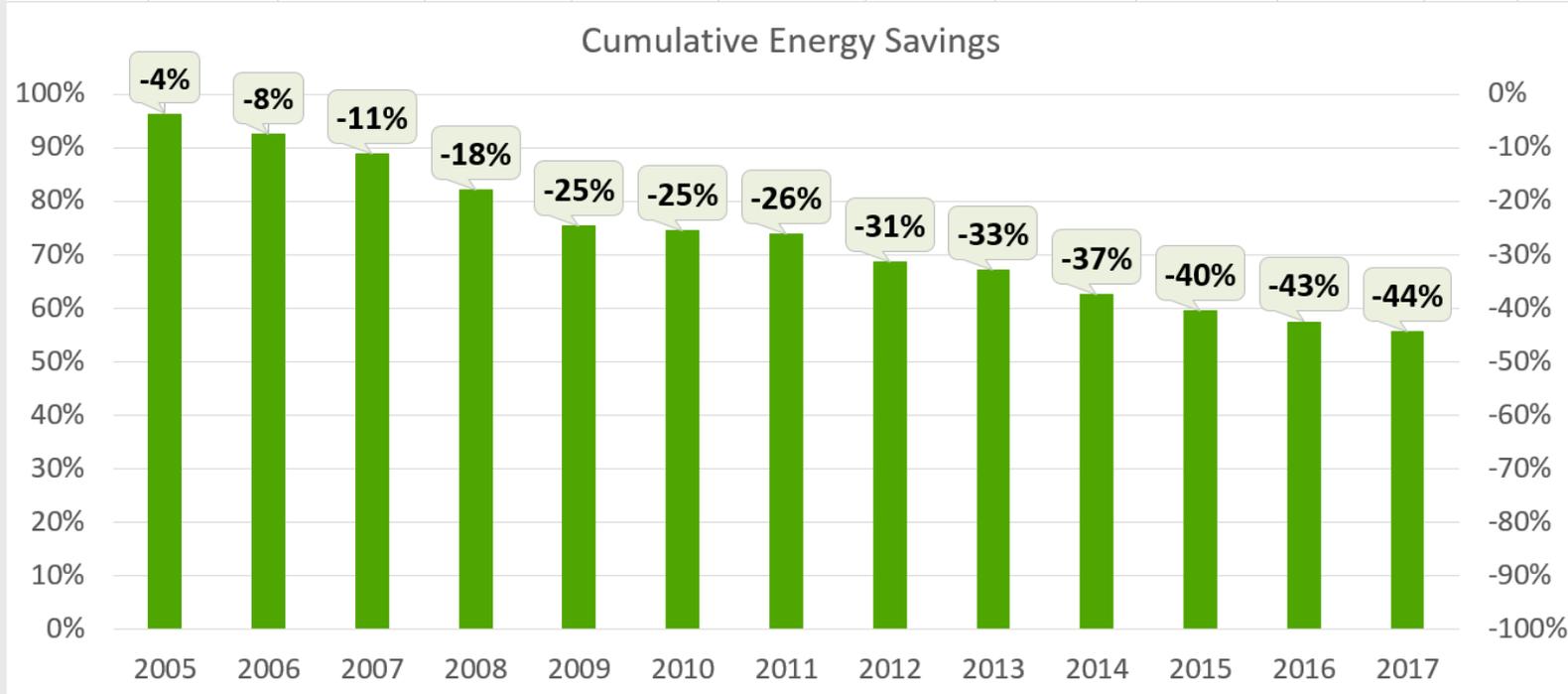
ISO Program

- 30 sites certified to ISO50001 in program 2018
- 21 sites with SEP certification
- Target sites with ISO14001 certification
- Exposure to Management system
- Seat at table
- Verified results by 3rd party
- Benchmarking for Enterprise
- Documented and Verified Results



Demographics

- 72 buildings
- 55 locations
- 12 M ft²
- 105 people
- 7 Regional Leaders
- 12 Facility Managers
- Across North America
- Across all Businesses



Based on energy performance reports normalized for weather, production and/or occupancy, as applicable

Energy performance by country through year end 2016

Milestones

- Active energy program since 2006
- Worked towards a consistent 3.5% year over year goal since 2006
- > 45% normalized energy savings since 2006
- Completed a Better Buildings challenge commitment in 2011 by achieving and documenting a 26% savings in 2016.
- Resigned the Better Buildings commitment in 2017 for an additional 12 years and 20%.
- Participated in 2011 ISO50001/SEP demonstration project and since have certified 30 sites to ISO50001 and 21 to SEP.
- The Smyrna site is the 2nd site to be 3x Platinum and we have 10 other sites with Platinum certification.
- Carbon Neutral by 2050



Foundation Principles

- Management Commitment and Support



Planet & Society Barometer

Planet & Society barometer (objectives for 2017)			Start 01/2015	Results Q4 2015	Results Q1 2016	Target 12/2017
Overall score (out of 10)		#1 Goal	3.00	6.33	6.70	8/10
 PLANET	CLIMATE	▶ 10% energy savings	-	4.5%	4.5%	10%
		▶ 10% CO ₂ savings from transportation	-	8.4%	8.4%	10%
	CIRCULAR ECONOMY	▶ Towards zero waste to landfill for 100 industrial sites	34	64	69	100
		▶ 100% of products in R&D designed with <i>Schneider ecoDesign Way</i> TM	-	13.3%	8.9%	100%
 PROFIT	CLIMATE + DEVELOPMENT <small>(Sustainability offers)</small>	▶ 75% of product revenue with <i>Green Premium</i> TM eco-label	60.5%	67.1%	66.7%	75%
		▶ 100% of new large customer projects with CO ₂ impact quantification	-	-	-	100%
		▶ 120,000 tons of CO ₂ avoided through maintenance, retrofit and end-of-life services	-	44,777	56,137	120,000
		▶ x5 turnover of Access to Energy program to promote development	-	x2.07	x3.04	x5
	ETHICS	▶ 100% of our recommended suppliers embrace ISO 26000 guidelines	48%	64.7%	65.2%	100%
		▶ All our entities pass our internal Ethics & Responsibility assessment	-	88%	88%	100%
 PEOPLE	HEALTH & EQUITY	▶ 30% reduction in the Medical Incident Rate (MIR)	-	17%	37%	30%
		▶ One day training for every employee every year	79%	85.6%	85.6%	85%
		▶ 64% scored in our Employee Engagement Index	61%	61%	61%	64%
		▶ 85% of employees work in countries with Schneider gender pay equity plan	-	57%	57%	85%
	DEVELOPMENT	▶ 150,000 underprivileged people trained in energy management	73,339	102,884	108,365	150,000
		▶ 1,300 missions within Schneider Electric Teachers NGO	460	878	938	1,300

The arrow shows if the indicator has risen, stayed the same or fallen compared to the previous quarter. The colour shows if the indicator is above or below the objective of 8/10.

Foundations Principles

- Management Commitment and Support
- Earn a seat at the table





**Foundation of an
Energy Management
Program**

Do you have challenges
obtaining capital for energy
projects?

Do you have issues with
correctly stating and
communicating your energy
performance?

Do you have a seat at the table
for capital and expense
planning?

Do you struggle with consistent
management support of energy
programs?

Do you face competing
priorities when planning
energy projects?

Are you able to affect or make
changes to process energy?

Does your management
know, understand, believe your
energy performance?

Do you have training,
employee involvement and
awareness programs for
energy efficiency?

Active Energy Management

- Understand and Use your corporate strategy
- Share credible results at all levels
- Use and share your strategy, and make it relevant to local operations
- Use a sound M & V protocol



Schneider Energy Action – Active Energy Actions

Use and share your strategy, and make it relevant to local operations



Scope and process flow

Foundations Principles

- Management Commitment and Support
- Earn a seat at the table
- Tell your story to anyone that will listen



Our Energy Story

- Use and share your strategy, and make it relevant to local operations

Getting started

Santa Claus projects

Working with production

Establishing a management system

Early-to-mid 2000s

- Energy assessments
- Metering (can't manage what you don't measure)
- Chicago Climate Exchange
- Supply-side management

- High-bay fluorescent lighting (~20,000 lamps)
- Building automation systems
- New air conditioning units (aging infrastructure)
- LED lighting
- Renewable energy (Smyrna, Rojo Gomez, Palatine, City of Knowledge, Andover, Cocasset)

- Variable frequency drives
- Process improvement (molding, paint lines, etc.)
- Operational control

- Global Energy Best Practices Manual
- ISO50001 EnMS
- Building analytics (Advisor)
- Real estate strategies

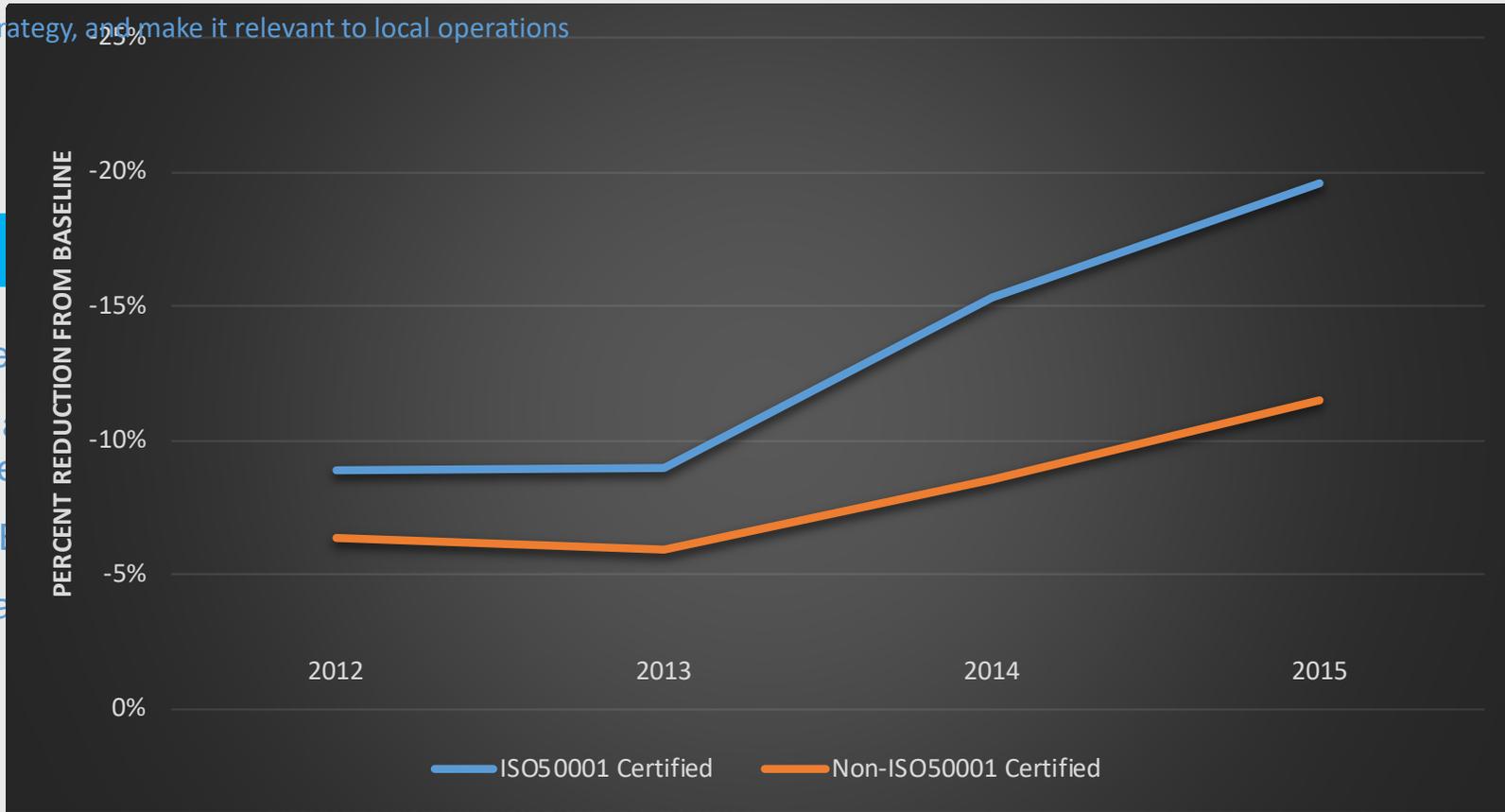
Not the End!!!

- Use and share your strategy, and make it relevant to local operations

Getting started

Early-to-mid 2000s

- Energy assessments
- Metering (can't measure what you don't measure)
- Chicago Climate Project
- Supply-side management



Establishing a management system

- National Energy Best Practices Manual
- ISO50001 EnMS
- Energy analytics (ClockWorks)
- Demand response and energy efficiency strategies

Foundations Principles

- Management Commitment and Support
- Earn a seat at the table
- Tell your story to anyone that will listen
- Embrace the future



Interplay of Various SE Targets Toward Carbon Neutral Objective

Targets, Objectives, and Milestones



	COP21 commitments	As of end of Q3 2016
1	Ensure CO2 impact quantification for 100% of new large customer projects (2015-2017)	To be published in Q4 2016
2	Design 100% of new offers with Schneider Electric ecoDesign Way™ and realize 75% of product revenue with Green Premium™ ec o-label (2015-2017)	ecoDesign Way: 46% Green Premium: 66.3%
3	Avoid 120,000 tons of CO2 through Circular Economy “end-of-life” services (2015-2017)	83,485 t of CO2
4	Facilitate access to lighting and communication with low carbon solutions for 50 million inhabitants at the Base of the Pyramid in 10 years (2015-2025)	To be published in Q4 2016
5	Implement storage initiatives to develop renewable energy and mini grid (from 2015)	EcoBlade presented in Dec. 2015
6	Solve SF6 issues with new alternatives in 5 years and eliminate SF6 (2015-2020) from Schneider Electric products in 10 years (2015-2025)	In progress, outpacing the timeline
7	Reduce Schneider Electric energy intensity by 3.5% per annum (from 2015)	5.9% (since end-2014)
8	Reduce Schneider Electric transportation CO2 emissions by 3.5% per annum (from 2015)	8.5% (since end-2014)
9	Invest EUR 10bn in R&D innovation on sustainability in the next 10 years (2015-2025)	To be published in Q4 2016
10	Issue a climate bond to finance low CO2 R&D across Schneider Electric businesses	Issued in November 2015

“In 2016, Schneider Electric joined the Science-Based Targets initiative to align its objectives... to limit global warming to 2°C maximum.

In line with the science-based targets, Schneider Electric takes the following engagements:

- 35% absolute CO2 reduction in scopes 1 & 2 by 2035 (baseline 2015)
- 53% absolute CO2 reduction in scopes 1 & 2 by 2050 (baseline 2015)

These are *minimum targets* set for the Group, corresponding to a 2.1% year-on-year emission reduction from 2015. They will **contribute to the objective of achieving carbon neutrality for Schneider Electric and its ecosystem by 2030**. A dedicated carbon committee has been set up to drive these commitments.”





More ELECTRIC

2X faster growth of
electricity demand compared to
energy demand by 2040

Source : IEA WEO 2014

DIGITIZATION

10X more incremental
connected devices than
connected people by 2020

Source : Cisco, Internet World Statistics

DECARBONIZATION

82% of the economic
potential of energy efficiency in
buildings and more than half in
industry, remains untapped

Source : World Energy Outlook 2012,
Internal Analysis

DECENTRALIZATION

70% of new capacity
additions will be in
Renewables by 2040

Source : BNEF

Life Is On

Schneider
Electric

The Next Chapter – Our Future



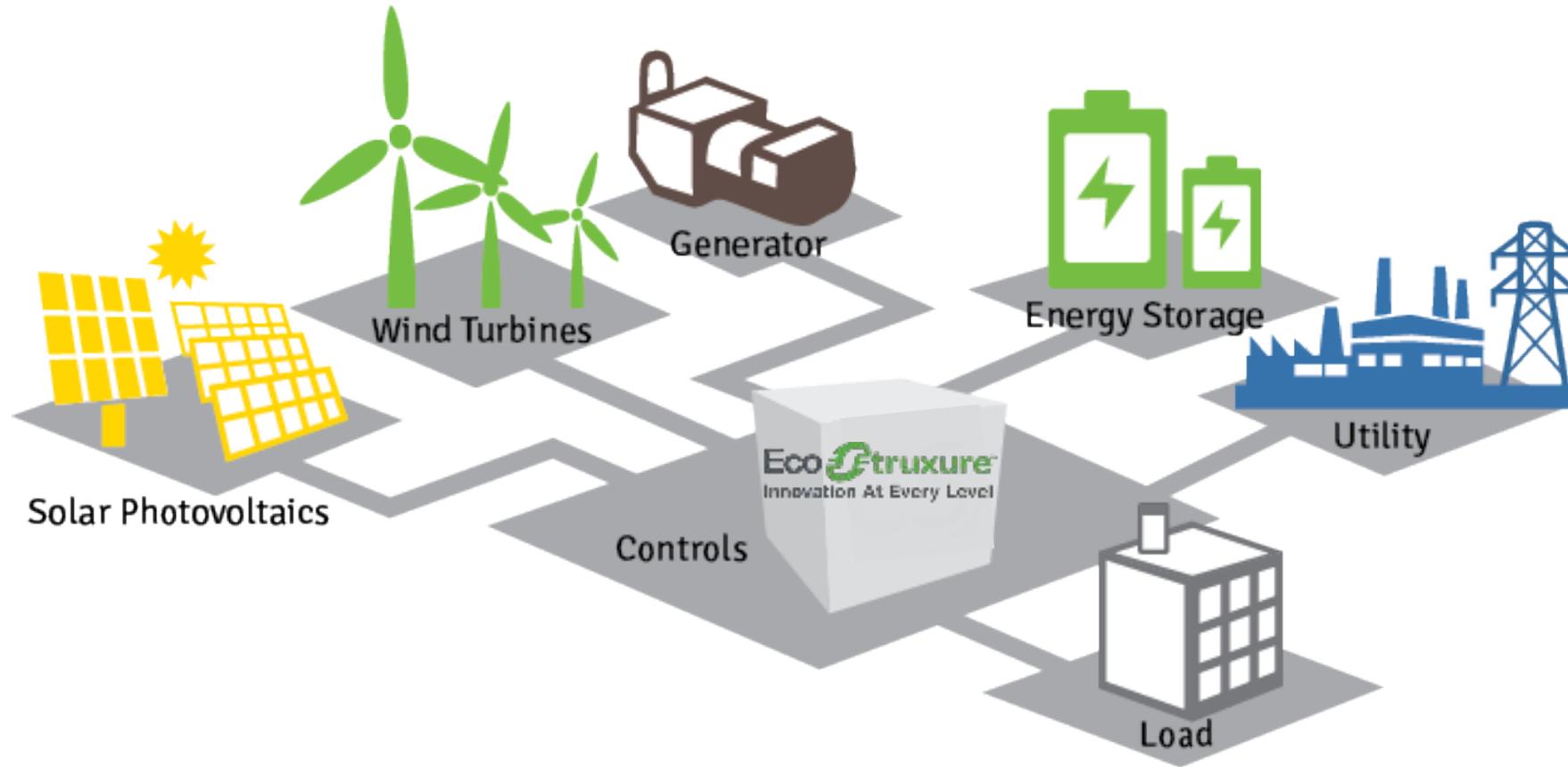
- Energy efficiency will still be a driver and our foundation in the future.
- My energy bills are too high, and / or are not predictable
- Grid Resiliency
- Grid stability
- Price certainty
- Carbon reduction goals
- How do we prepare?
- I have ambitions to be more sustainable
- Balancing Real Estate, Sustainability, and Energy Efficiency
- Outages and poor power quality cost me money, harm my assets, and undermine the safety of my employees

We are thinking about Energy in a New Way



What is a Microgrid?

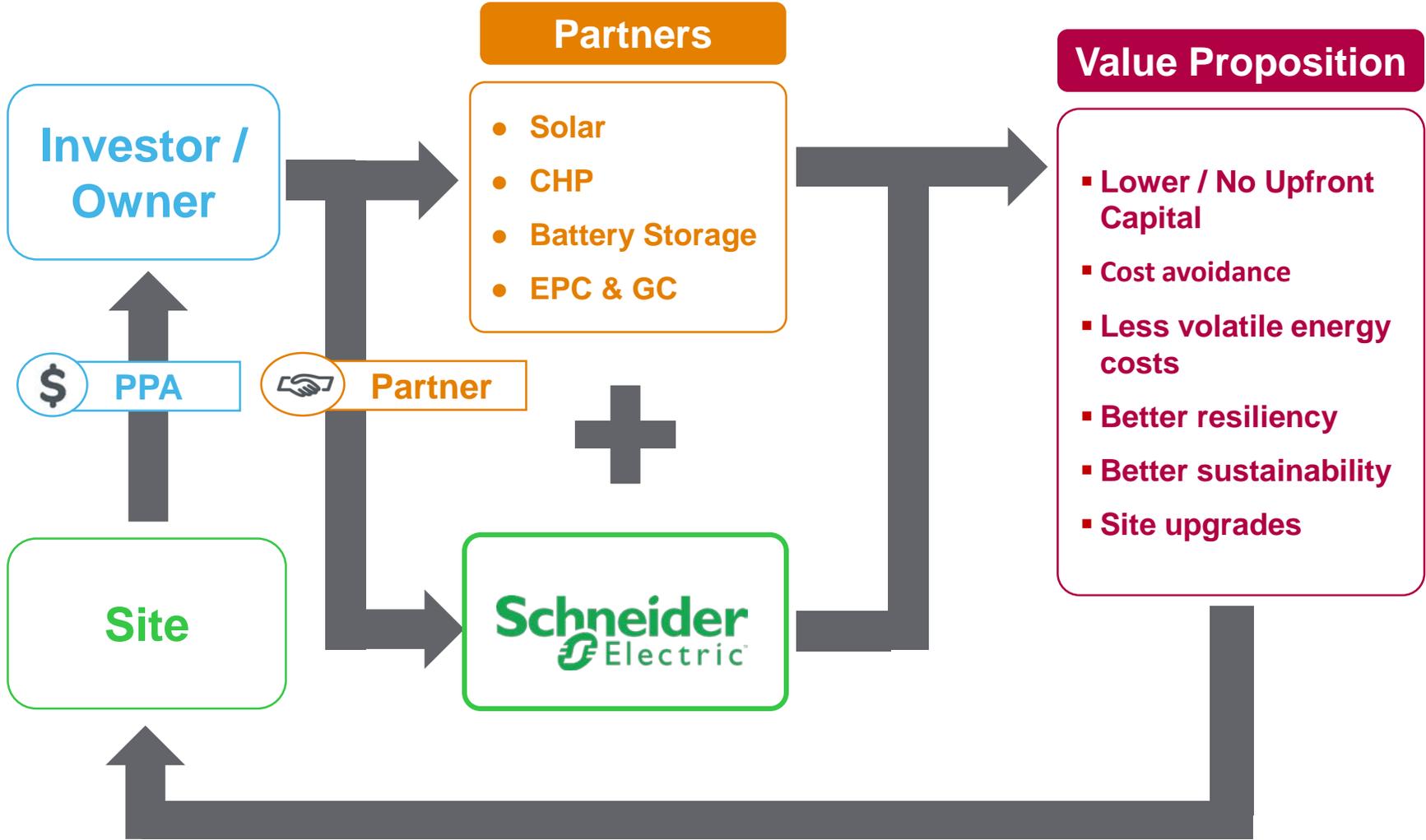
An **integrated energy system** consisting of **interconnected loads** and **distributed energy resources**...



...which as an integrated system can be **controlled as a single entity** and operate in **parallel with the grid** or in an intentional *islanded* mode.

Microgrid as a Service

The evolution of the business model



Shooting for the Moon, Planning and Execution for a Big Energy Goal

Foundation Principles

- Management Commitment and Support
- Earn a seat at the table
- Tell your story to anyone that will listen
- Embrace the future

Our Story

Part one – it is complete but not finished

Energy Efficiency

Management Systems and Practices

Part two – Still writing the story

Sustainability

Resiliency

Cost Certainty

Life Is On

Schneider
Electric





How Nissan is Shooting for the
Moon
With Energy Savings
By Brett Rasmussen

U.S. FOOTPRINT



Nissan North America
Headquarters
(Franklin, Tenn.)



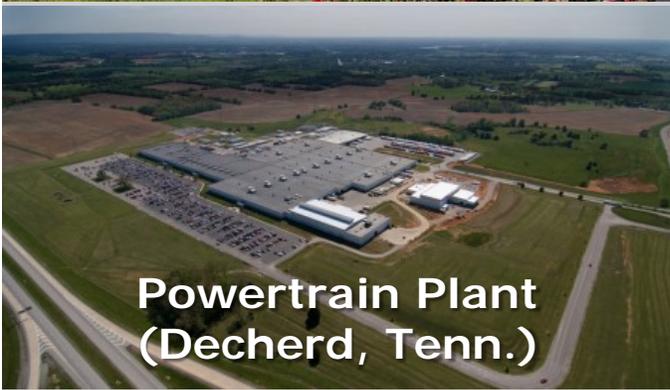
Vehicle Assembly Plant
(Canton, Miss.)



Vehicle Assembly Plant
(Smyrna, Tenn.)



Nissan Technical Center
(Farmington Hills,
Mich.)



Powertrain Plant
(Decherd, Tenn.)

More than **22,000** employees
in the U.S.



Arizona Technical
Center
(Chandler, Ariz.)



Nissan Design America
(San Diego, Calif.)



Nissan Motor Acceptance Corporation
(Dallas, Texas)



Advanced Research
Center
(Silicon Valley, Calif.)

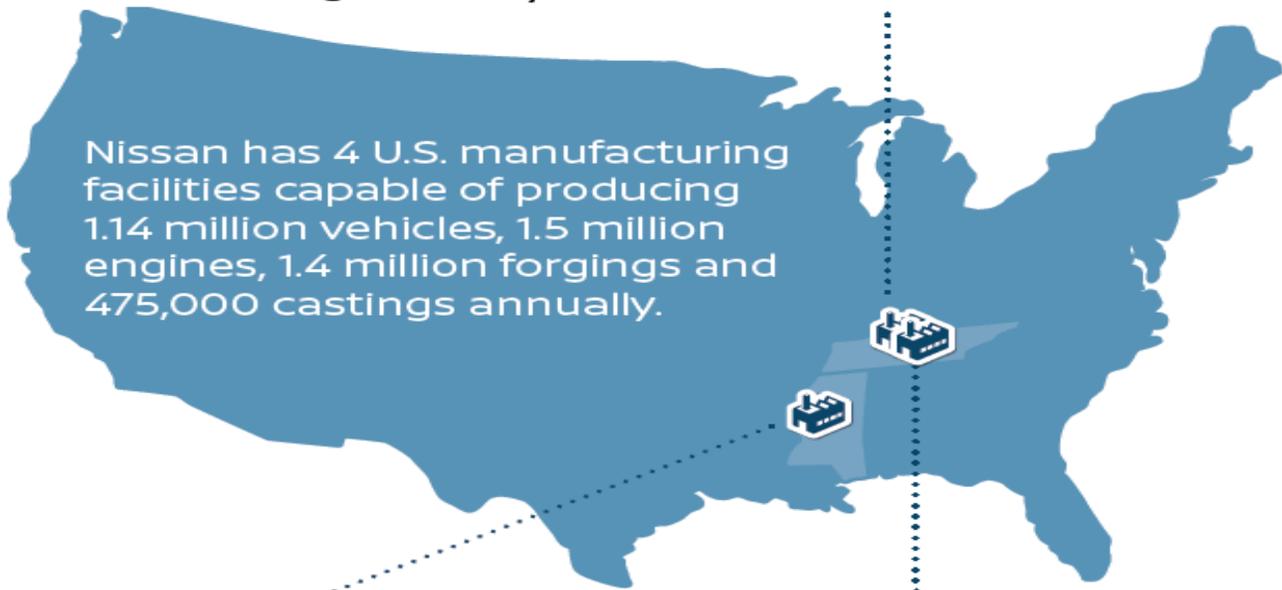
U.S. MANUFACTURING & INVESTMENT



Nissan Smyrna Vehicle Assembly Plant and Battery Plant

Employees: 8,400 | Production: 642,000

Our vehicle production plant in Smyrna, Tenn. is the largest not only in the U.S. but in the Americas.



Nissan has 4 U.S. manufacturing facilities capable of producing 1.14 million vehicles, 1.5 million engines, 1.4 million forgings and 475,000 castings annually.

Nissan Canton Vehicle Assembly Plant

**Employees: 6,400
Production: 450,000**
Canton, Miss.

Nissan and Infiniti Decherd Powertrain Plant

**Employees: 1,900
Production: 1.5 million engines**
Decherd, Tenn.



More than

22,000 U.S. employees including 16,000 manufacturing jobs



15 million vehicles proudly manufactured in the U.S. since 1983



10 million engines proudly manufactured in the U.S. since 1997



\$14 billion spent with **300** suppliers in 30 states in U.S. in 2016



\$11 billion investment in manufacturing in the U.S. since 1981

U.S. MANUFACTURING



MISSISSIPPI

CANTON VEHICLE ASSEMBLY PLANT



ALTIMA



NV PASSENGER



TITAN



NV CARGO



FRONTIER



MURANO

NISSAN GROUP OF NORTH AMERICA



TENNESSEE

SMYRNA VEHICLE ASSEMBLY PLANT



PATHFINDER



ALTIMA



ROGUE



LEAF



INFINITI QX60



MAXIMA



CANTON PLANT ENERGY STAR 2017 CERTIFICATION 12 YEARS



4,000,000 VEHICLES



DOE Recognizes Canton for ISO 50001



DOE Recognizes Canton for ISO 50001



PLATINUM
2017-20

Canton Vehicle Plant

Nissan North America Inc.

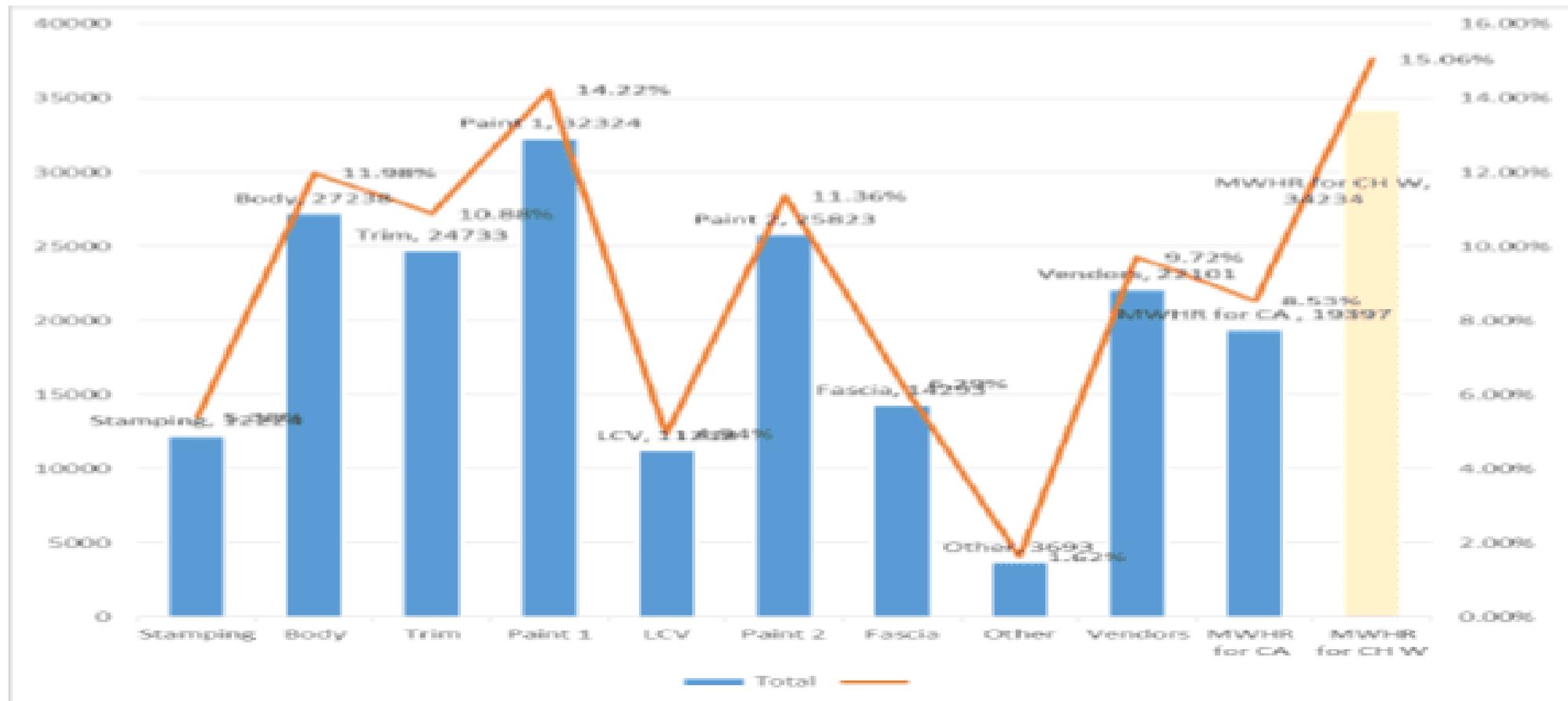
Recognized by the U.S. Department of Energy for implementing ISO 50001 and Superior Energy Performance program standards, and improving energy performance by 20.9% over 3 years.

NNA-C Determination of Significant Energy Uses (SEU's)

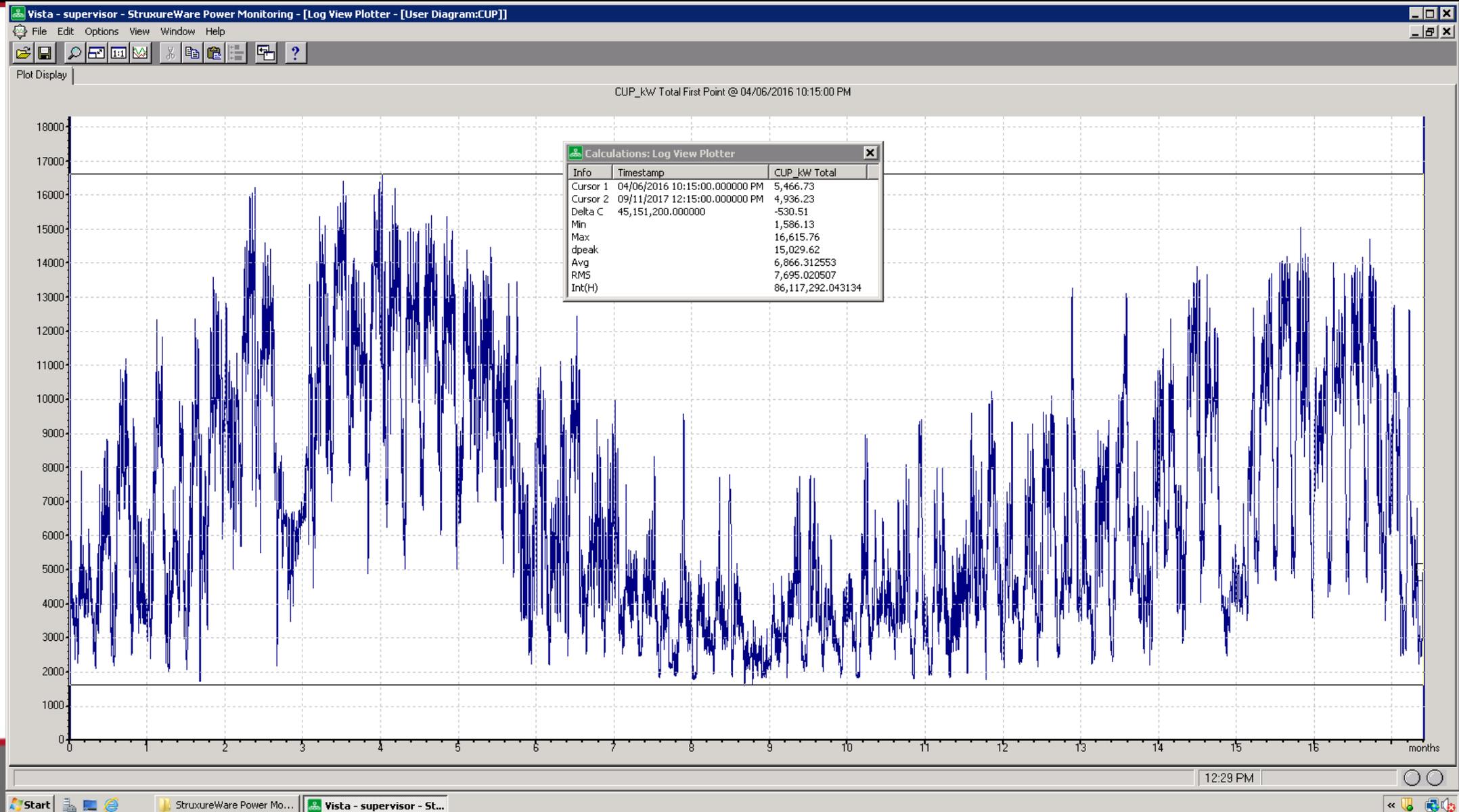
SEU Determination

Known energy systems were ranked (Histogram Chart) based on total annual energy consumption. The largest energy use for Nissan Canton is Chilled Water Generation.

NNA-C 2015 Criteria and Ratings Worksheet for Ranking SEU's



MAX 16,616 KW



Canton Utilities Plant (CUP)

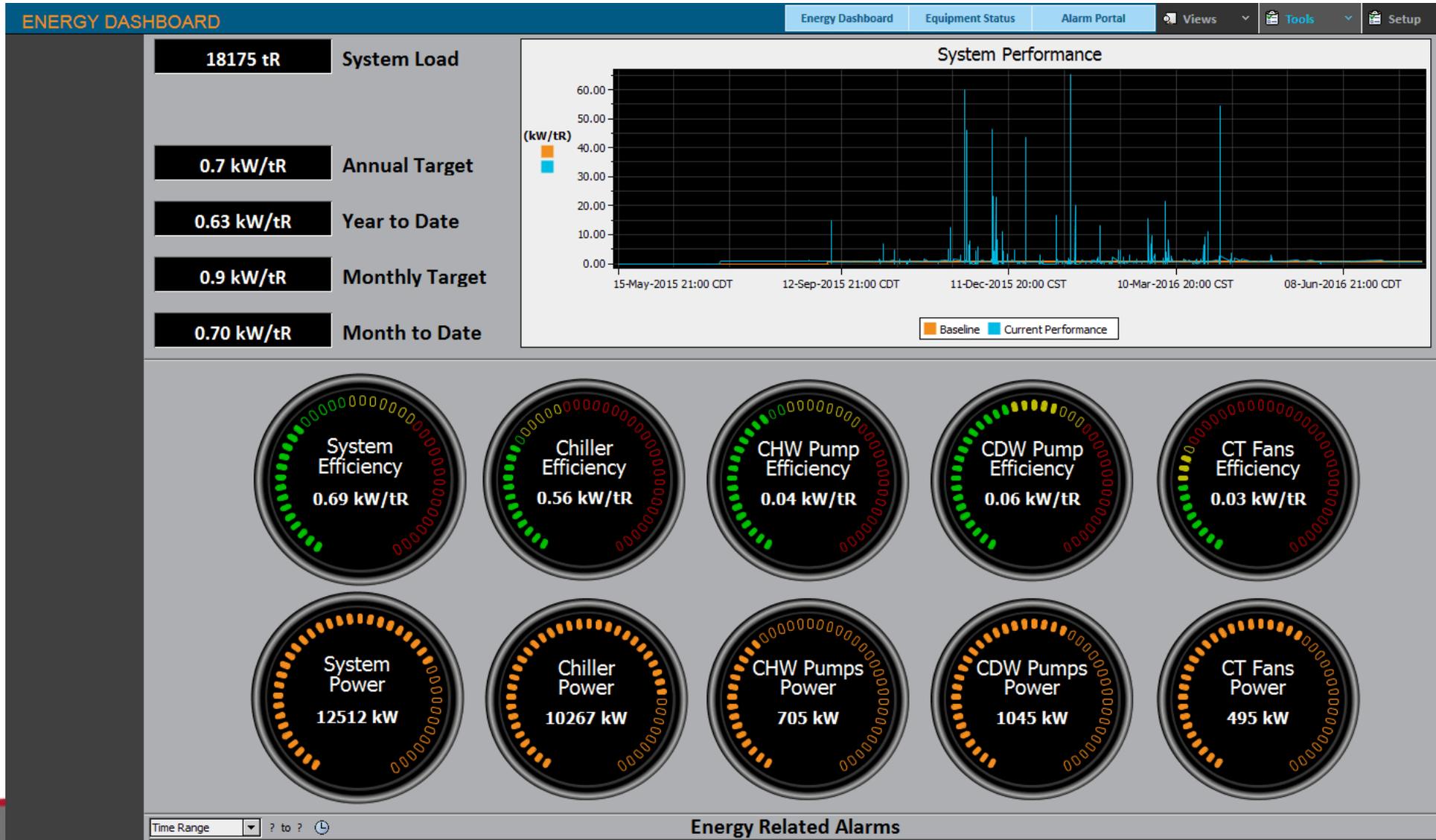


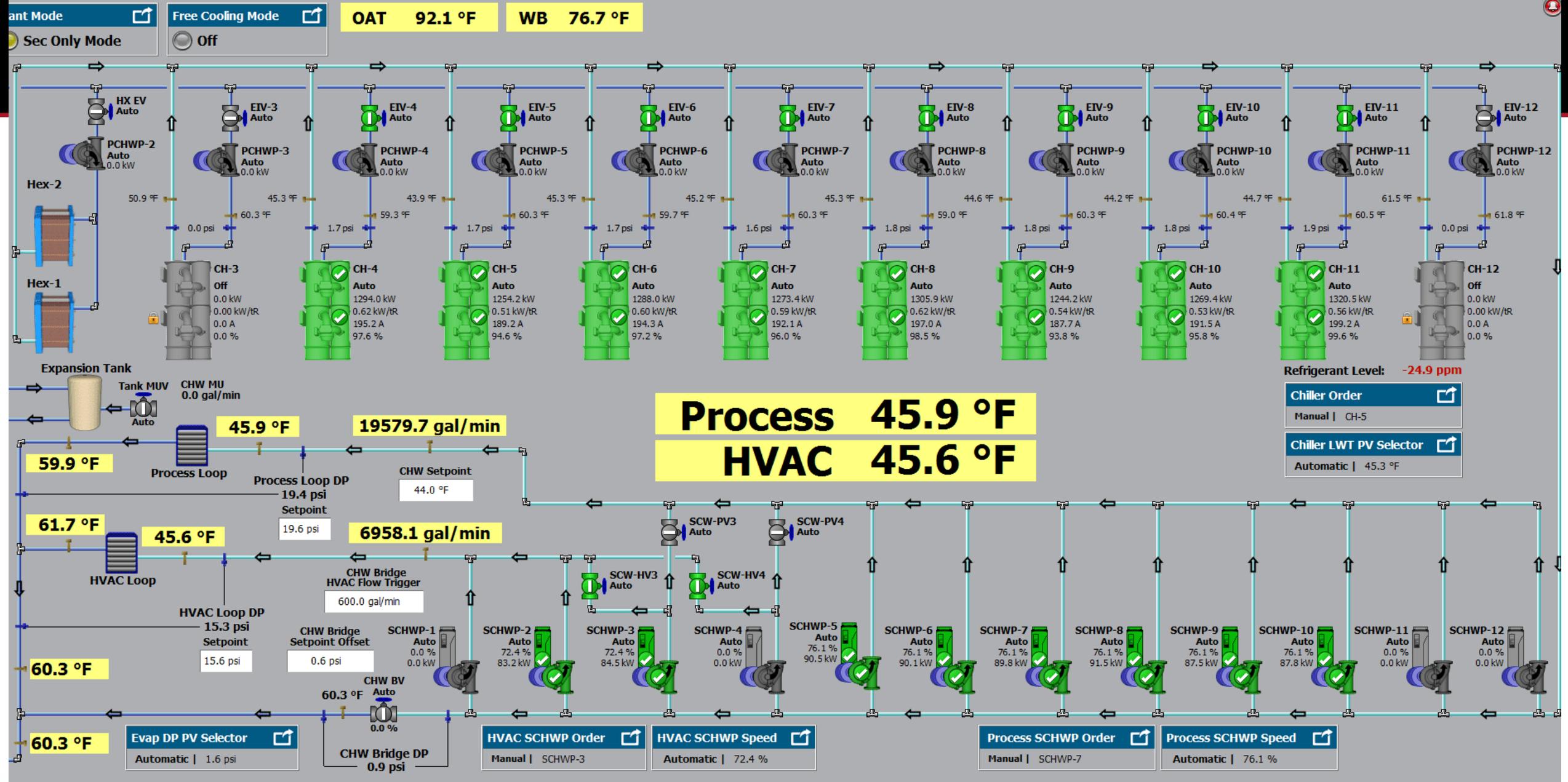
Largest Chiller Plant in State of Mississippi 25,500 Tons

CUP Chillers 2550 Ton



Energy Dashboard for Chiller Plant





Basin Lvl SP
81.0 in

CT Muv Auto
4800.0 gal/min
37.3 %

SFP-1
59.5 kW

Sand Filter

CT BDV PV
641.2

CT BPV SP
700.0 S

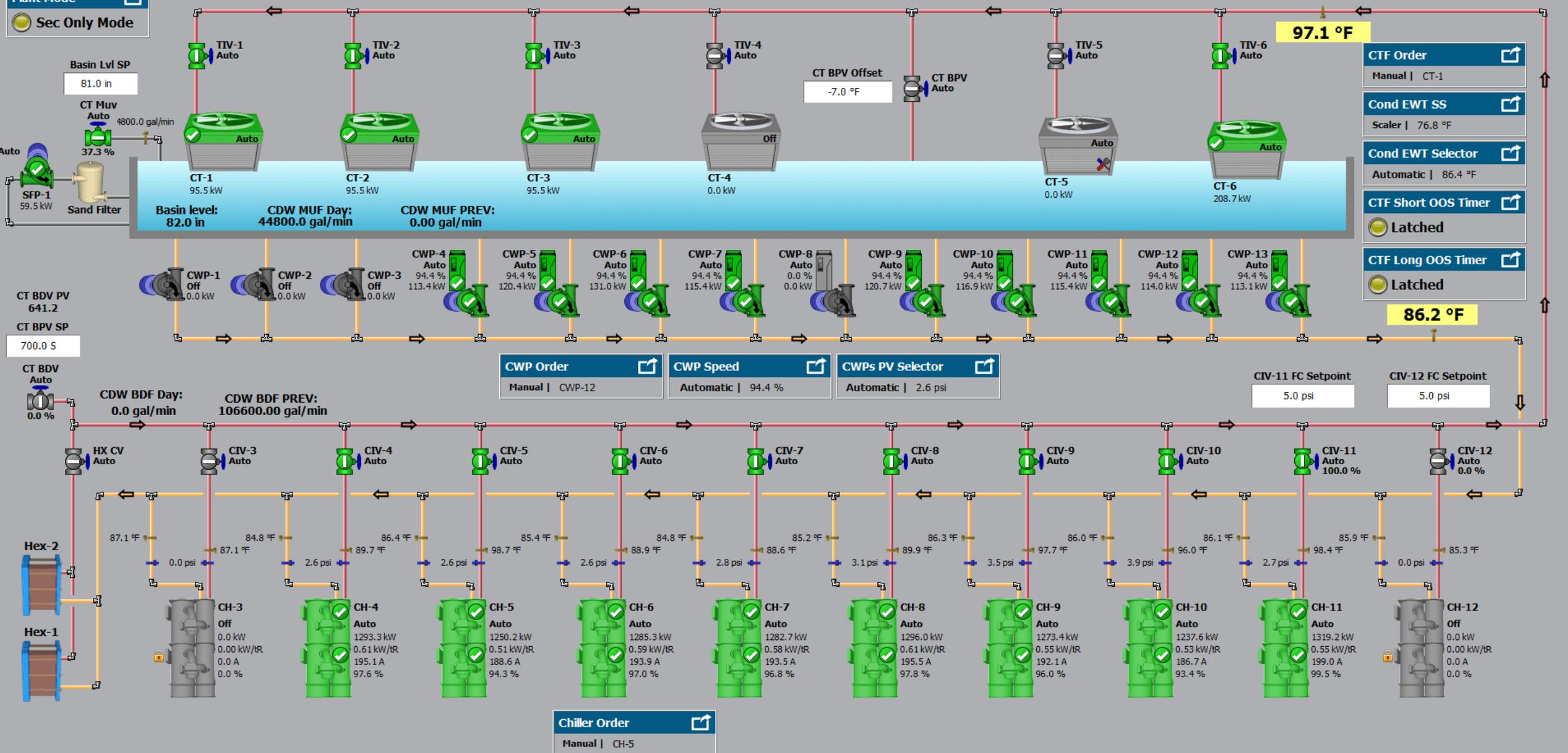
CT BDV Auto
0.0 %

CDW BDF Day:
0.0 gal/min

CDW BDF PREV:
106600.00 gal/min

Hex-2

Hex-1



97.1 °F

CTF Order
Manual | CT-1

Cond EWT SS
Scaler | 76.8 °F

Cond EWT Selector
Automatic | 86.4 °F

CTF Short OOS Timer
Latched

CTF Long OOS Timer
Latched

CWP Order
Manual | CWP-12

CWP Speed
Automatic | 94.4 %

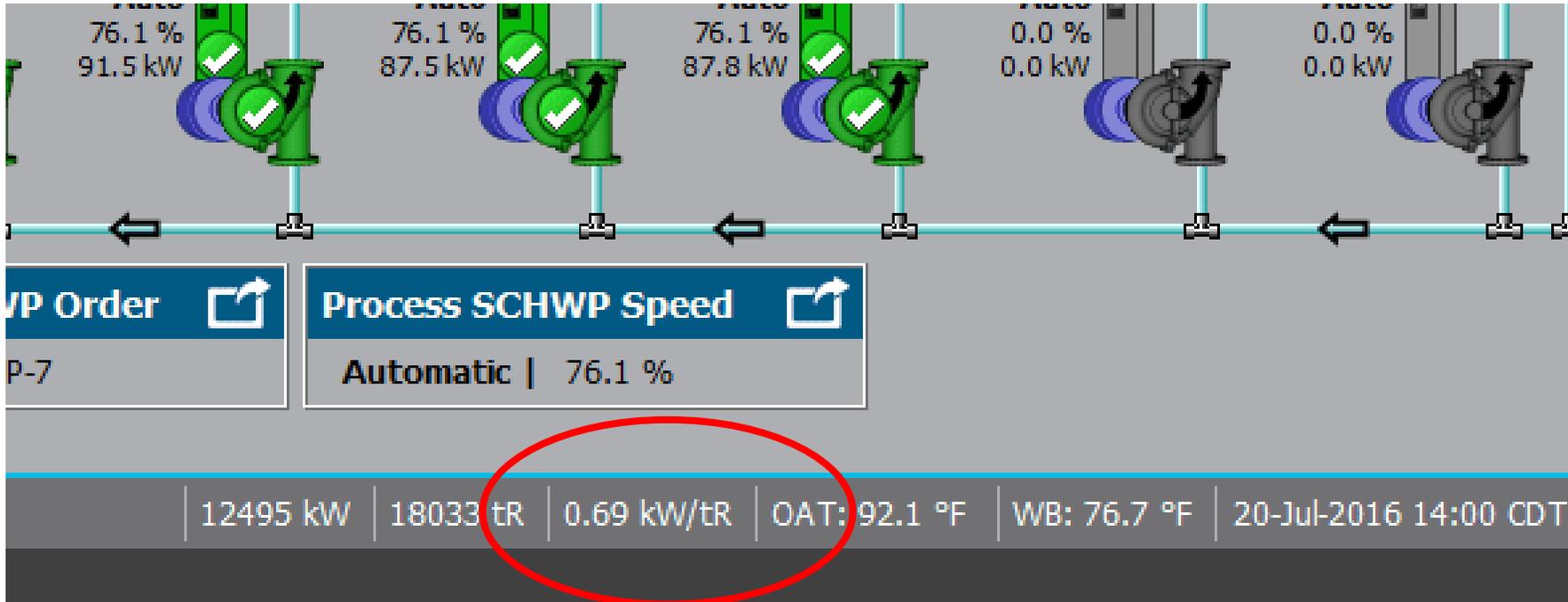
CWPs PV Selector
Automatic | 2.6 psi

CIV-11 FC Setpoint
5.0 psi

CIV-12 FC Setpoint
5.0 psi

Chiller Order
Manual | CH-5

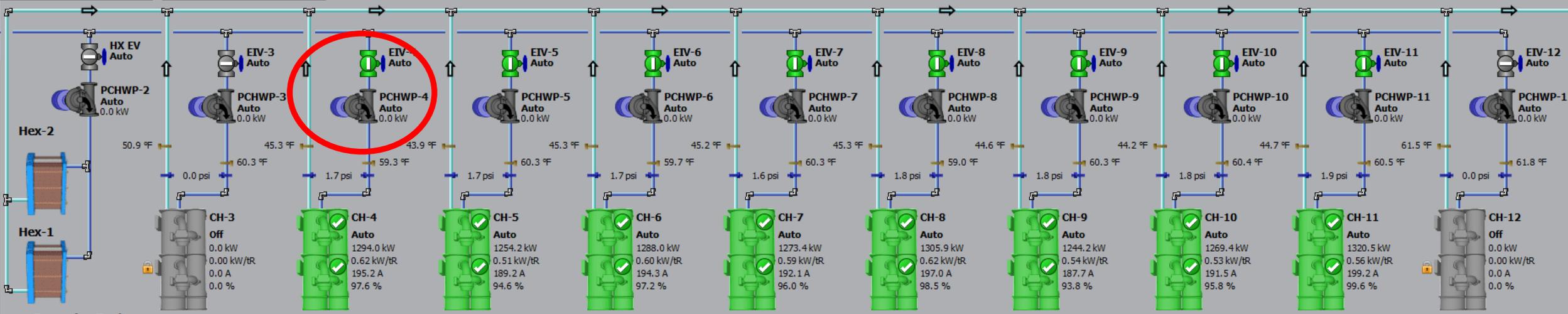
System kw/ton running at 2:00 PM 7/20/2016



ant Mode **Free Cooling Mode**

Sec Only Mode Off

OAT 92.1 °F WB 76.7 °F



Refrigerant Level: -24.9 ppm

Chiller Order

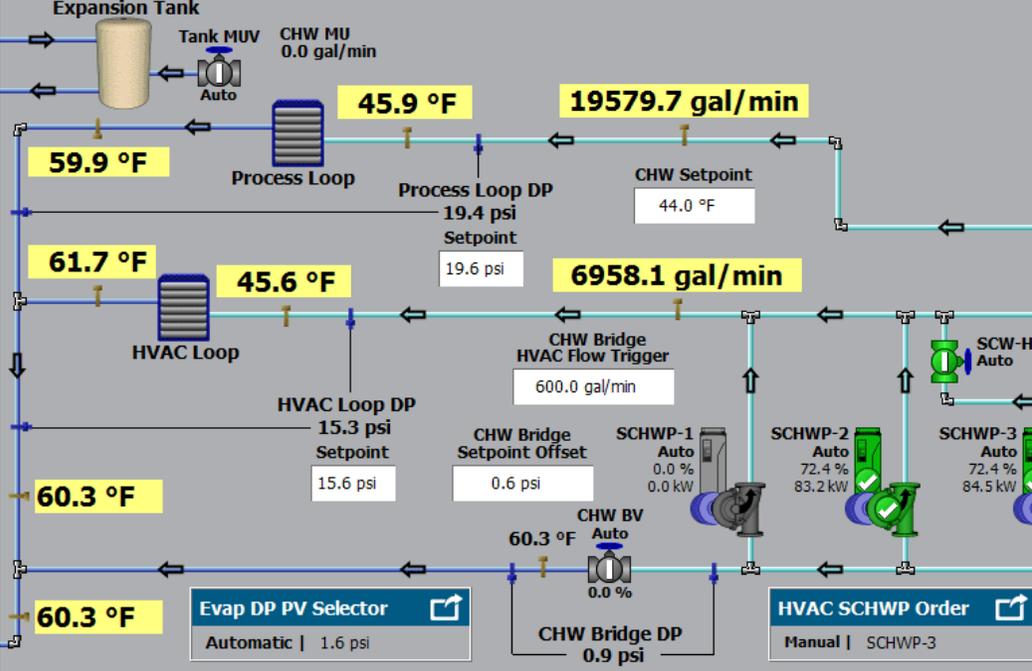
Manual | CH-5

Chiller LWT PV Selector

Automatic | 45.3 °F

Process 45.9 °F

HVAC 45.6 °F



Evap DP PV Selector Automatic | 1.6 psi

HVAC SCHWP Order Manual | SCHWP-3

HVAC SCHWP Speed Automatic | 72.4 %

Process SCHWP Order Manual | SCHWP-7

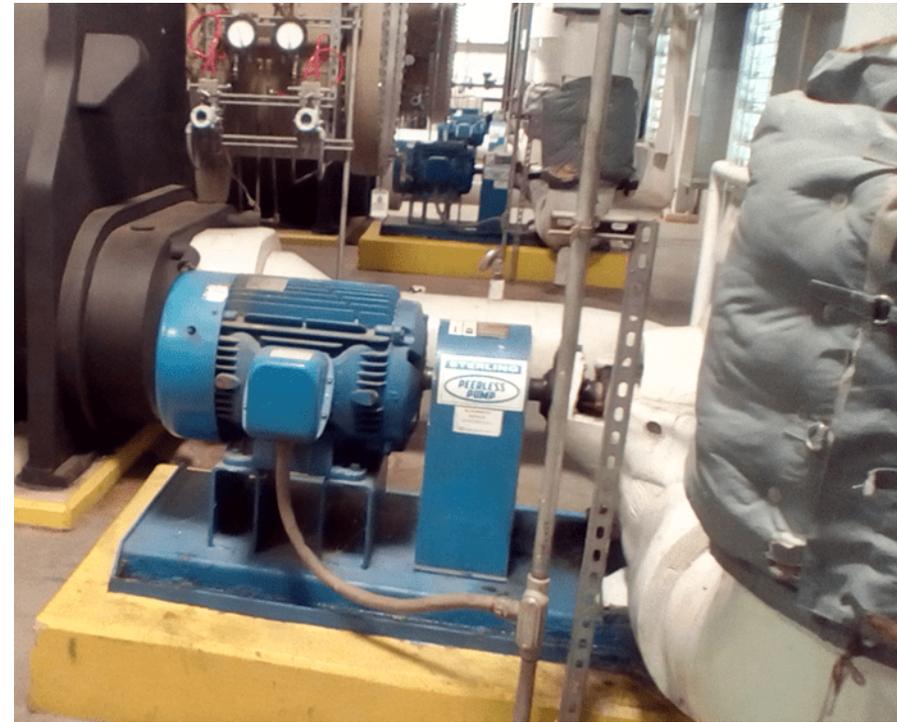
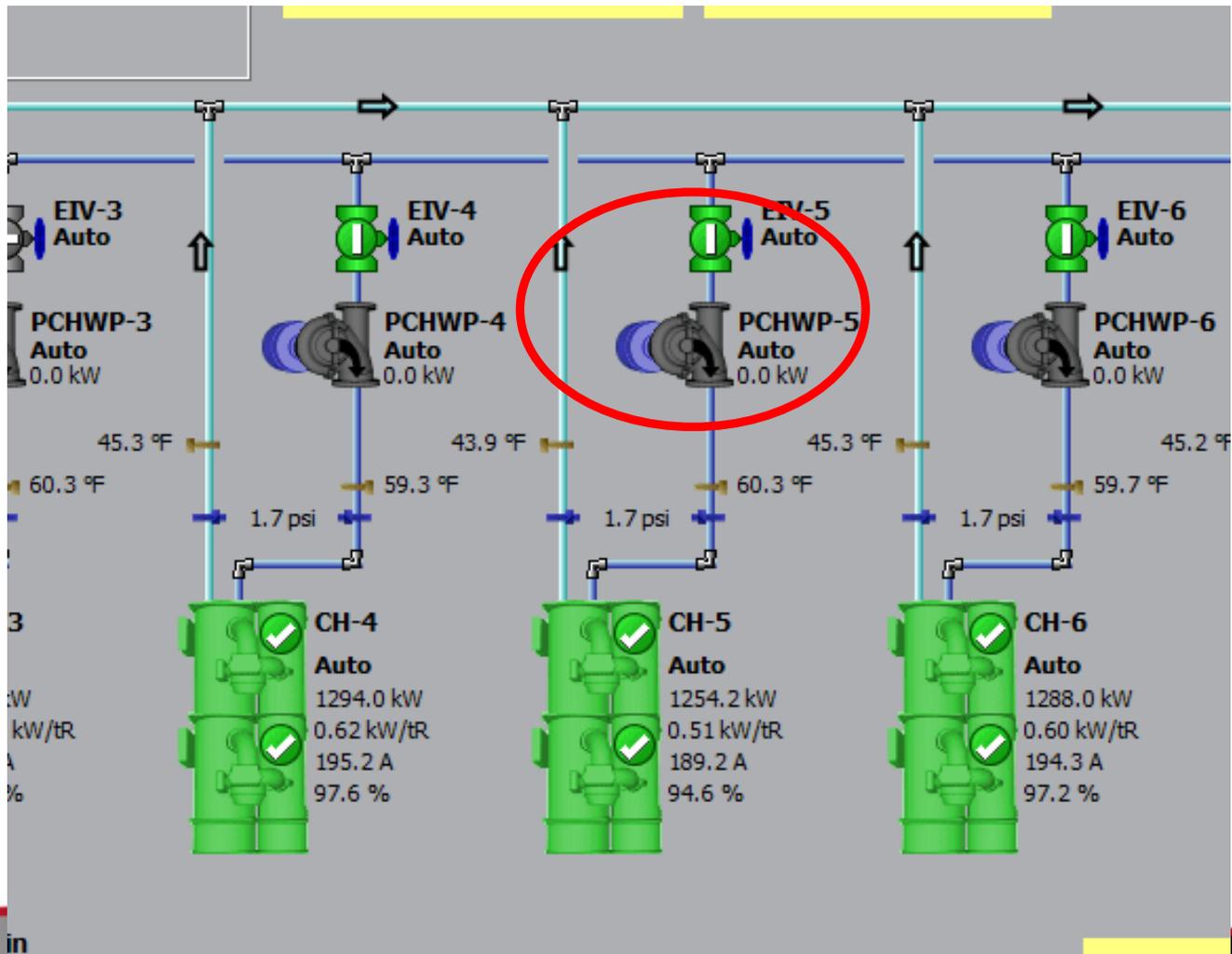
Process SCHWP Speed Automatic | 76.1 %

CHW Pump Optimization

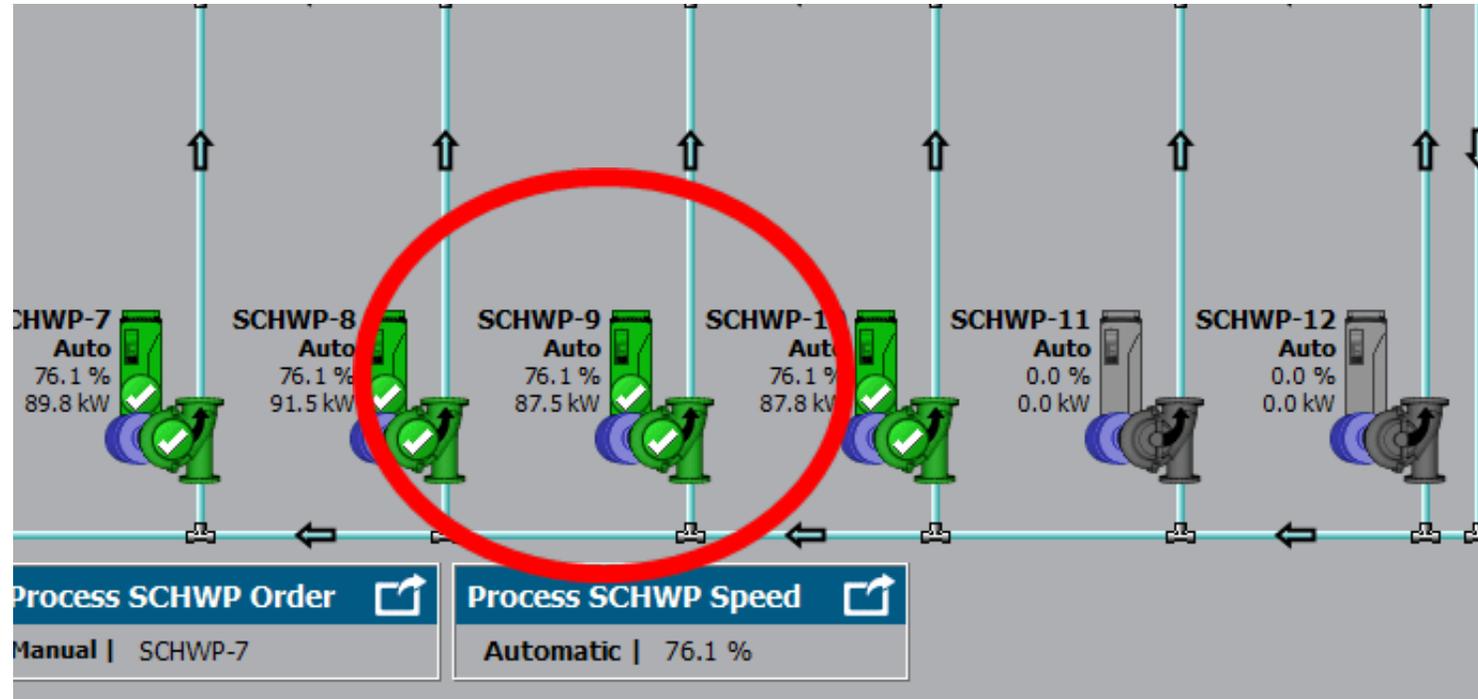


Nissan - Mississippi - Chiller Plant Upgrade Energy Savings Summary		
A	CHW Pump Optimization	
	Estimated existing PCHW pump energy	752,494 kWh
	Estimated existing SCHW pump energy	3,262,280 kWh
	Projected PCHW pump energy	194,530 kWh
	Projected SCHW pump energy	2,278,301 kWh
	Projected CHW pump energy savings	1,541,943 kWh

Primary Pumps are Off – Pull Water Through



Secondary Chiller Water Pumps



Reduced Thermal Load From CHW



Nissan - Mississippi - Chiller Plant Upgrade Energy Savings Summary

B Reduced Thermal Load From CHW Pumping

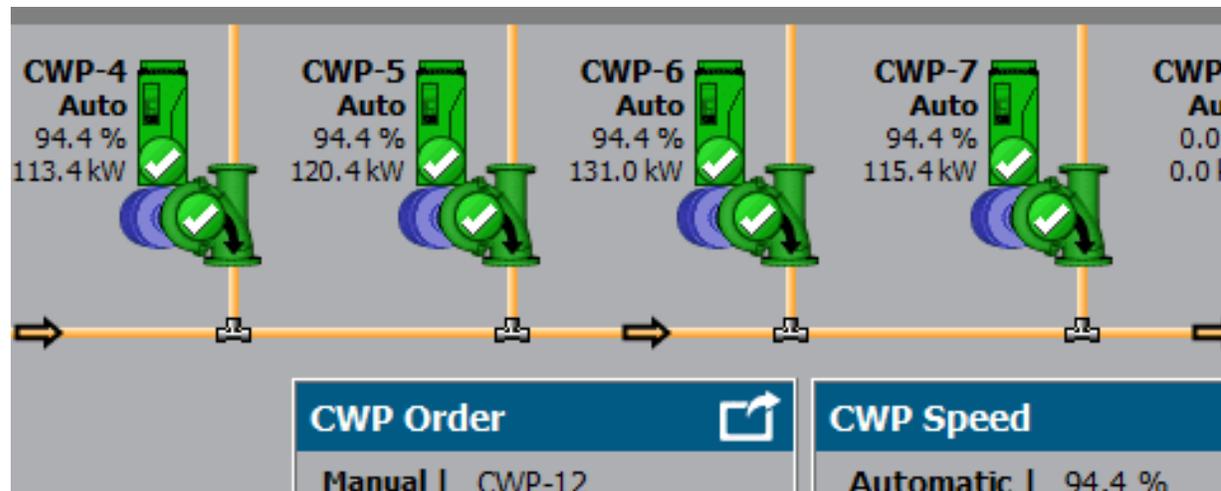
Reduced CHW pumping electrical energy	1,541,943 kWh
Reduced pumping brake hp	2,066,947 BHP
Equivalent cooling reduction	438,365 Tons
Estimated current plant efficiency	1.00 kW / Ton
Estimated electrical savings	439,033 kWh

Condenser Pump Optimization



Nissan - Mississippi - Chiller Plant Upgrade Energy Savings Summary		
C	Condenser Pump Optimization	
	Existing CDW pump energy	2,675,533 kWh
	Projected CDW pump energy	1,302,602 kWh
	Projected CDW pump energy savings	1,372,932 kWh

Condenser Pumps – Added VFDs



Chiller Water Temperature Optimization



Nissan - Mississippi - Chiller Plant Upgrade Energy Savings Summary

D

Chiller Water Temperature Optimization

Current Efficiency Rating CDW = 77°F, CHW = 41°F	90%
Projected Efficiency Rating CDW = 72°F, CHW = 42°F	83%
Projected Water Temperature Savings	7%
Rated Chiller average efficiency	0.726 kW/ton
Current annual chiller kWh	24,947,606 kWh
Projected annual chiller kWh	23,201,274 kWh
Savings from water temperature optimization	1,746,332 kWh

Basin Lvl SP
81.0 in

CT Muv Auto
4800.0 gal/min
37.3 %

SFP-1
59.5 kW

Sand Filter

CT BDV PV
641.2

CT BPV SP
700.0 S

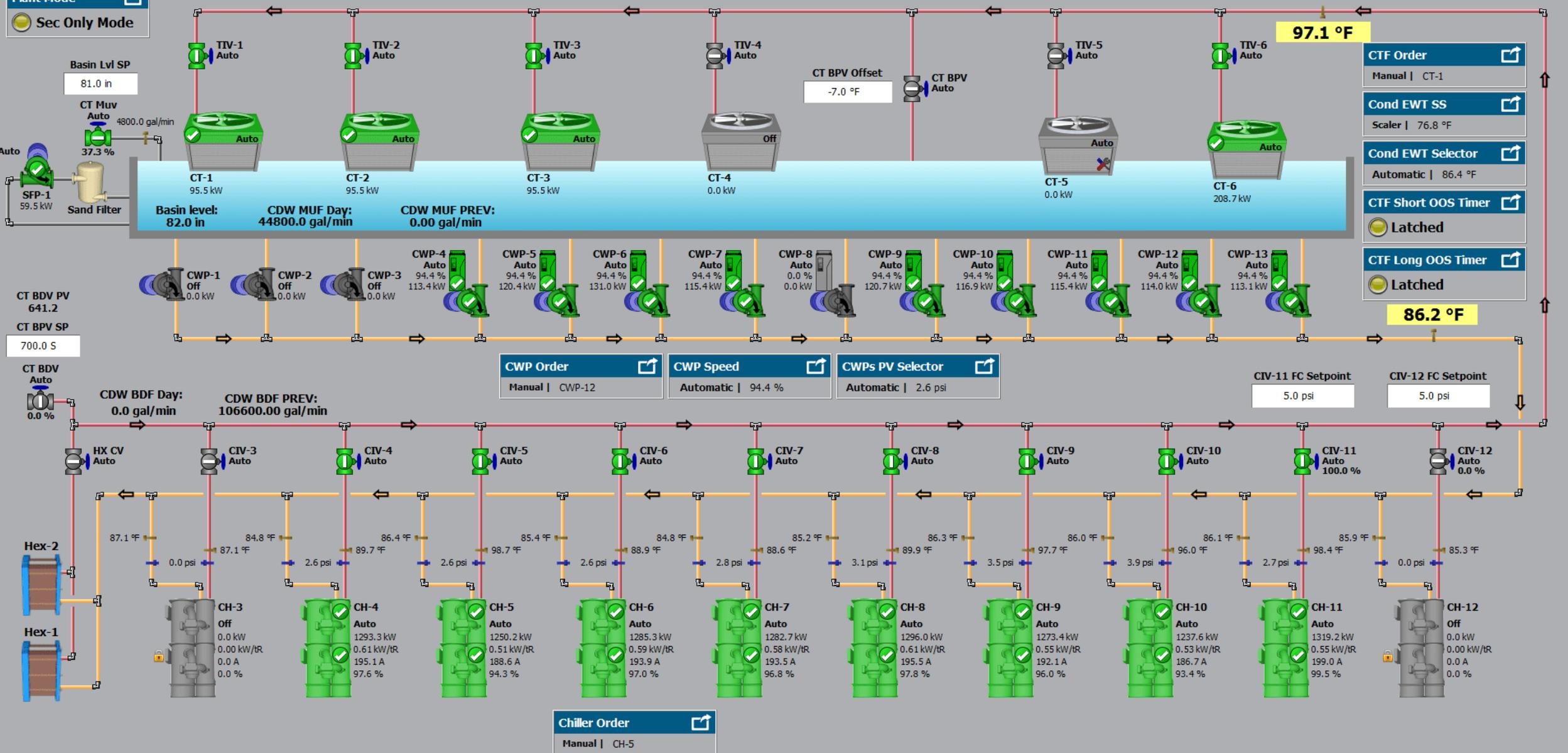
CT BDV Auto
0.0 %

CDW BDF Day:
0.0 gal/min

CDW BDF PREV:
106600.00 gal/min

Hex-2

Hex-1



CTF Order
Manual | CT-1

Cond EWT SS
Scaler | 76.8 °F

Cond EWT Selector
Automatic | 86.4 °F

CTF Short OOS Timer
Latched

CTF Long OOS Timer
Latched

CWP Order
Manual | CWP-12

CWP Speed
Automatic | 94.4 %

CWPs PV Selector
Automatic | 2.6 psi

CIV-11 FC Setpoint
5.0 psi

CIV-12 FC Setpoint
5.0 psi

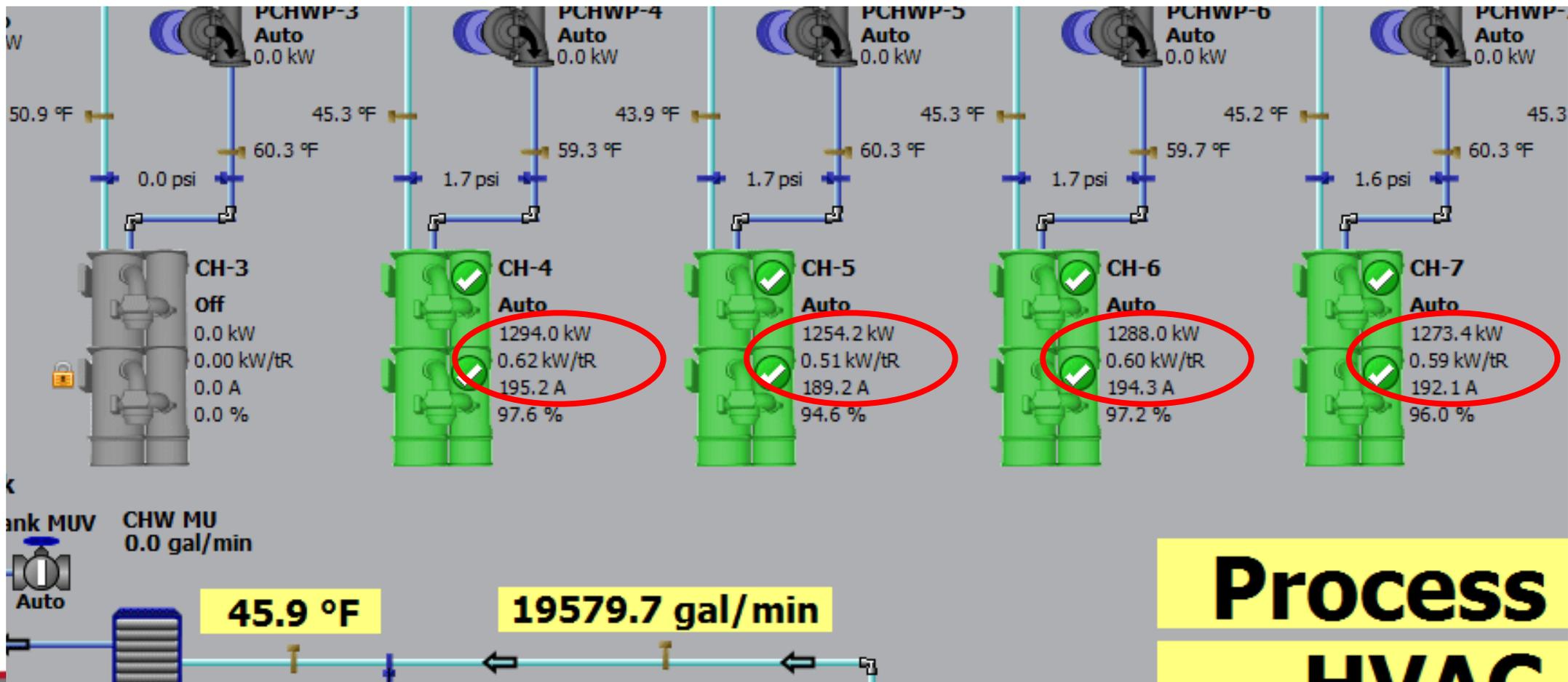
Chiller Order
Manual | CH-5

Chiller Sequence Optimization

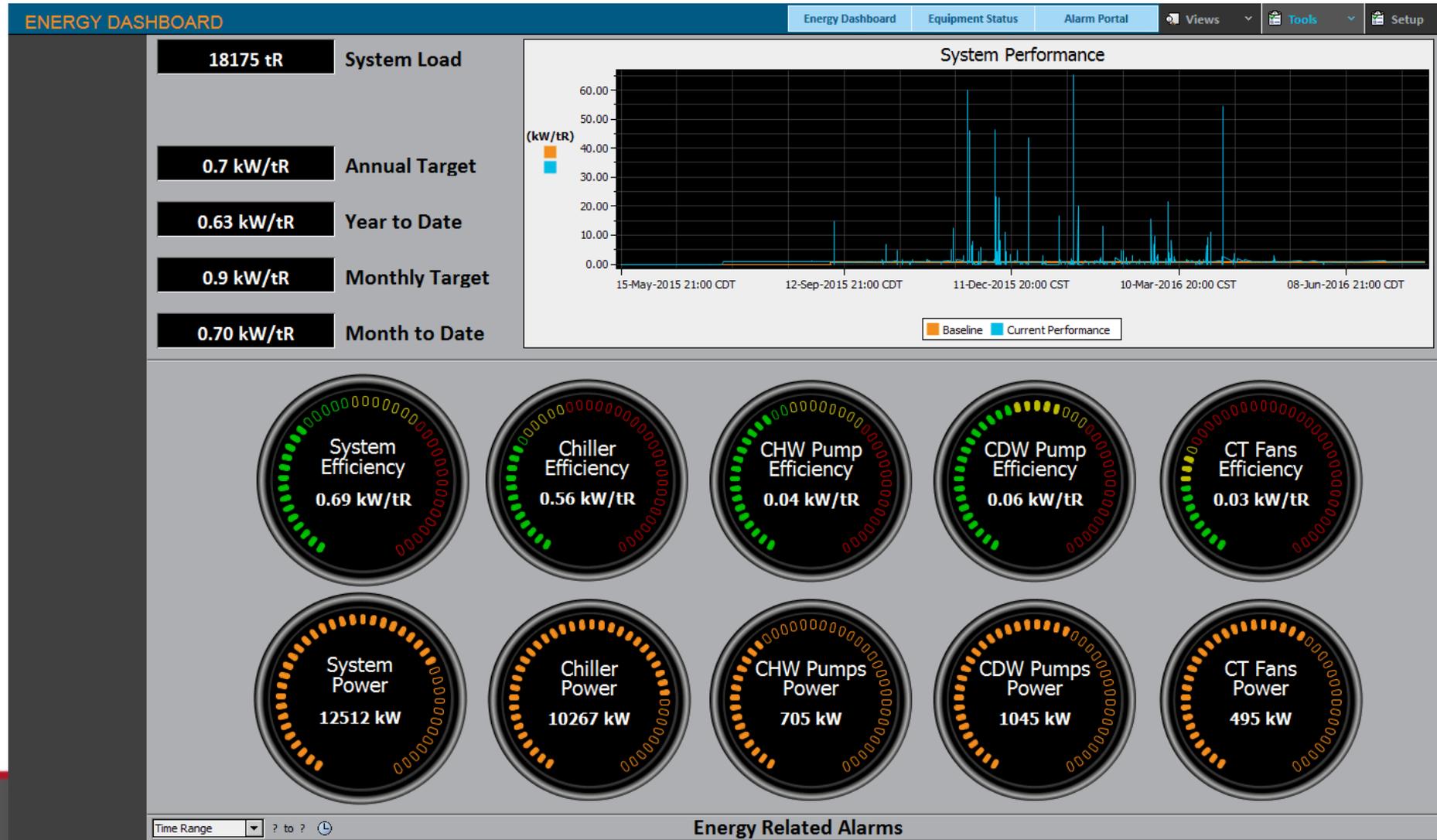


Nissan - Mississippi - Chiller Plant Upgrade Energy Savings Summary		
E	Chiller Sequence Optimization	
	Current Chiller average efficiency	0.726 kW/ton
	Projected Chiller average efficiency	0.596 kW/ton
	Chiller average efficiency savings	0.130 kW/ton
	Cooling Production	35,639,438 ton-hours
	Projected Chiller energy savings	4,622,630 kWh

Chiller kw/ton running at 3:00 PM 7/20/2016



Energy Dashboard for Chiller Plant

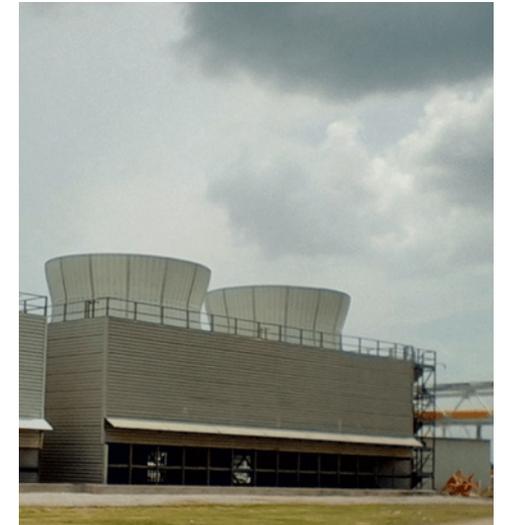


Cooling Tower Fan Optimization



Nissan - Mississippi - Chiller Plant Upgrade Energy Savings Summary	
F	Cooling Tower Fan Optimization
	Current Cooling Tower Fan energy
	2,520,612
	Projected Cooling Tower Fan energy
	2,424,059
	Savings from water temp optimization
	96,553 kWh

Chiller Cooling Towers



Chiller Efficiency Savings



Nissan - Mississippi - Chiller Plant Upgrade Energy Savings Summary			
Annual Savings Summary*		kWh	\$*
A	Estimated electrical savings	1,541,943	\$ 84,807
B	Reduced thermal load	439,033	\$ 24,147
C	Projected Efficiency Rating CDW = 72°F, CHW = 42°F	1,372,932	\$ 75,511
D	Projected annual chiller kWh	1,746,332	\$ 96,048
E	Cooling Production	4,622,630	\$ 254,245
F	Projected Cooling Tower Fan energy	96,553	\$ 5,310
Totals		9,819,423	\$ 540,068

* Energy cost - blended average

0.06 \$ / kWh

Overall improvement

0.28 kW per ton

Savings from Optimization



At \$0.06/KWHR total savings
\$498,480

Actual Savings	MWHR
Sep-15	829
Oct-15	1230
Nov-15	844
Dec-15	608
Jan-16	574
Feb-16	724
Mar-16	834
Apr-16	741
May-16	902
Jun-16	513
Jul-16	509
Aug-16	0
Total	8308

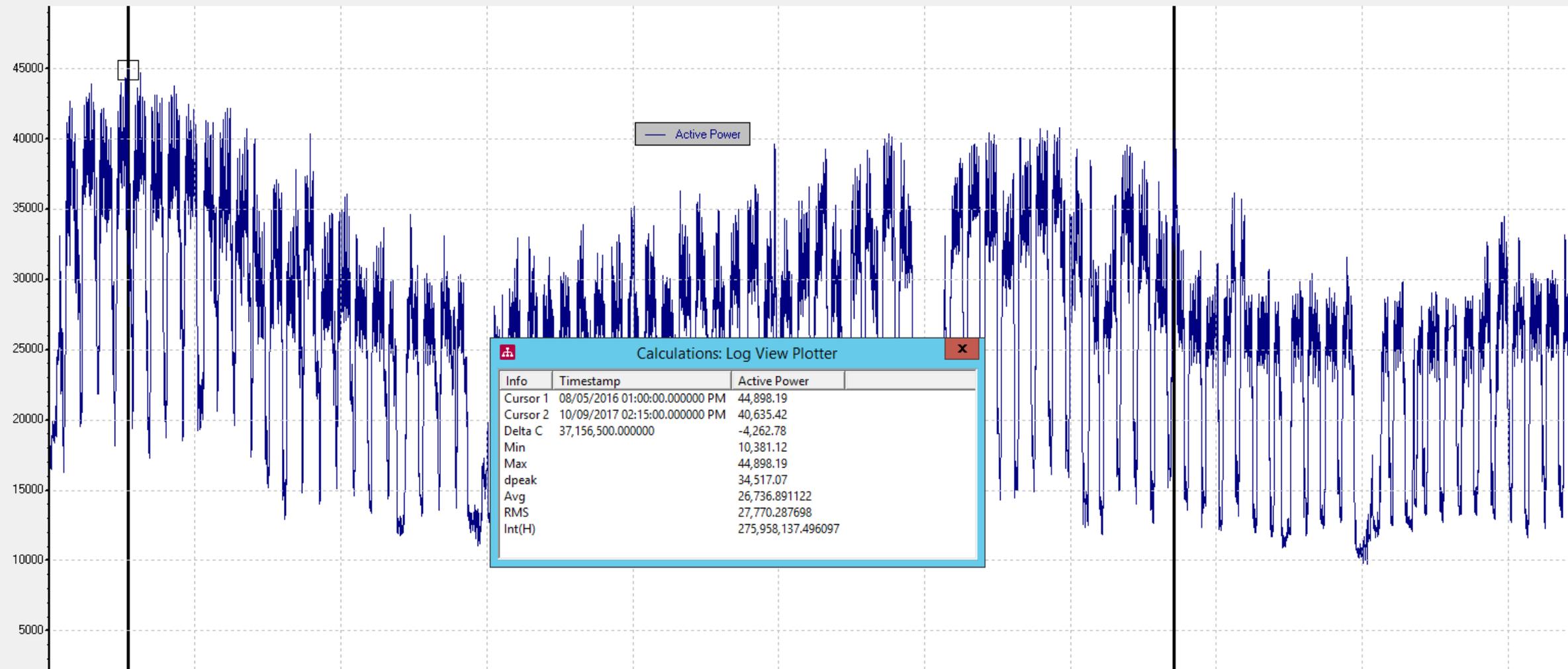
At \$0.06/KWHR total savings
\$598800

Actual Savings	MWHR
Sep-16	935
Oct-16	1350
Nov-16	1121
Dec-16	839
Jan-17	851
Feb-17	626
Mar-17	907
Apr-17	847
May-17	906
Jun-17	707
Jul-17	331
Aug-17	560
Total	9980



Over 4000 KW DROP 2016 to 2017

Active Power First Point @ 07/04/2016 03:30:00 AM



Over 4000 KW DROP 2016 to 2017



Info	Timestamp	Active Power	
Cursor 1	08/05/2016 01:00:00.000000 PM	44,898.19	
Cursor 2	10/09/2017 02:15:00.000000 PM	40,635.42	
Delta C	37,156,500.000000	-4,262.78	←
Min		10,381.12	
Max		44,898.19	
dpeak		34,517.07	
Avg		26,736.891122	
RMS		27,770.287698	
Int(H)		275,958,137.496097	

Savings per Month
 $\$20,000 * 12 =$
 $\$240K/year$

END



Questions???