



Expect the Unexpected: Planning Energy-Resilient Communities

Tuesday, May 16

2:00 – 5:00pm

Speakers

- Moderator
 - **Adam Guzzo**, U.S. Department of Energy
- Speakers
 - **Eliza Hotchkiss**, National Renewable Energy Laboratory
 - **Travis Sheehan**, Boston Planning and Development Agency
 - **Mark Feasel**, Schneider Electric
 - **Jessie Denver**, City and County of **San Francisco**, Department of the Environment
 - **Tracy R. Babbage**, Connecticut Department of Energy and Environmental Protection

Eliza Hotchkiss

**Disaster Recovery and Resilience Lead,
National Renewable Energy Laboratory**



Building Resiliency into State and Local Planning and Technical Solutions

Eliza Hotchkiss, NREL

May 16, 2017

Workshop Framework:

- **Workshop Part I: Building Resiliency into State and Local Planning**
- Workshop Part II: Technology Solutions

National Renewable Energy Laboratory



Broad Range of Clean Energy Solutions



Energy Efficiency

Vehicle Technologies
Building Technologies

Renewable Resources

Wind and Water
Solar
Biomass
Hydrogen
Geothermal

Systems Integration

Grid Infrastructure
– SmartGrid and RE Grid
Battery and
Thermal Storage

International, Tribal, Federal Agencies, States, Local Communities

Foundational and Applied Science

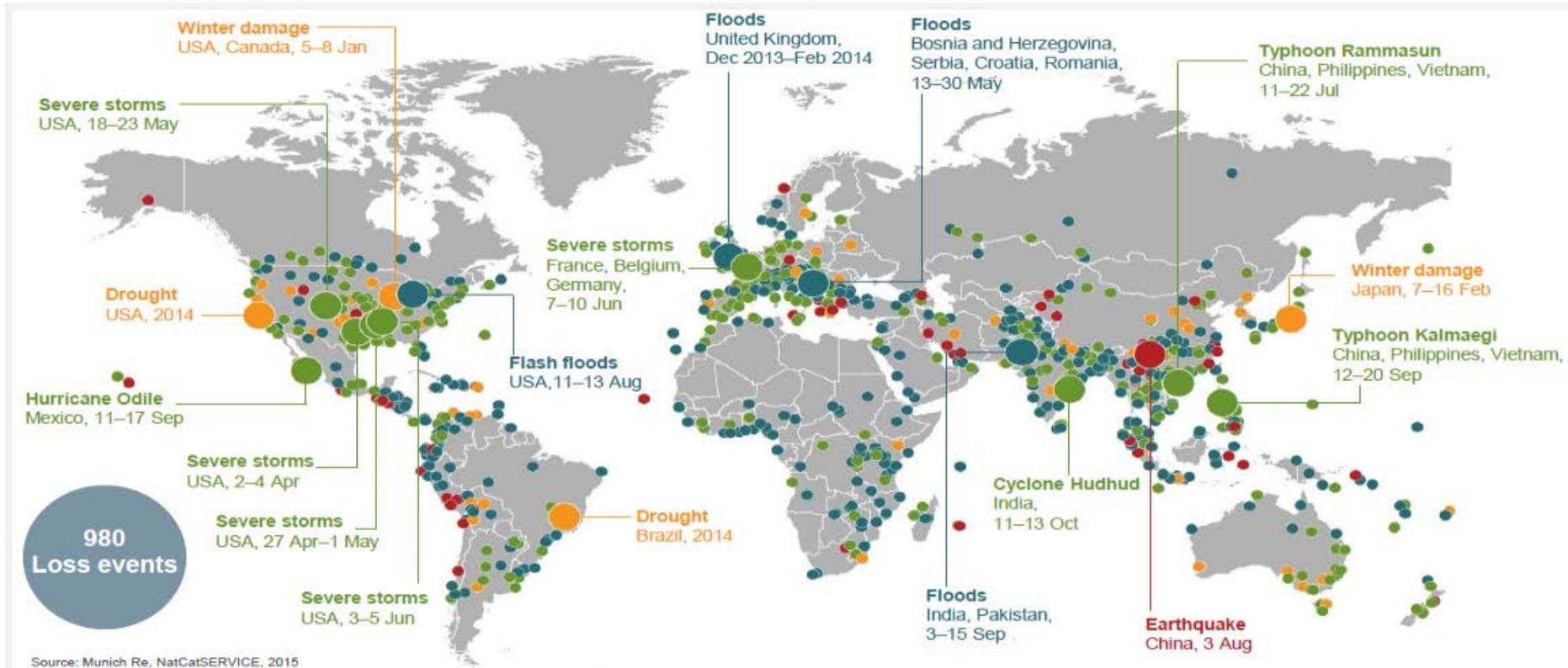
Resilience Defined

What is resilience and why are we talking about it?

- [Executive Order 13693](#) defines resilience as "the ability to anticipate, prepare for, and adapt to changing conditions and withstand, respond to, and recover rapidly from disruptions".
- The [Rockefeller Foundation's 100 Resilient Cities](#) defines urban resilience as "the capacity of individuals, communities, institutions, businesses, and systems within a city to survive, adapt, and grow no matter what kinds of chronic stresses and acute shocks they experience."
- [CRRO](#) defines resiliency as "the ability of communities to rebound and positively adapt to or thrive amidst changing conditions or challenges -- including disasters and changes in climate -- and maintain quality of life, healthy growth, economic vitality, durable systems and conservation of resources for present and future generations."

Loss events worldwide 2014

Geographical overview



○ **Loss events**

○ **Selection of catastrophes**
Overall losses ≥ US\$ 1,500m

● **Geophysical events**
(Earthquake, tsunami, volcanic activity)

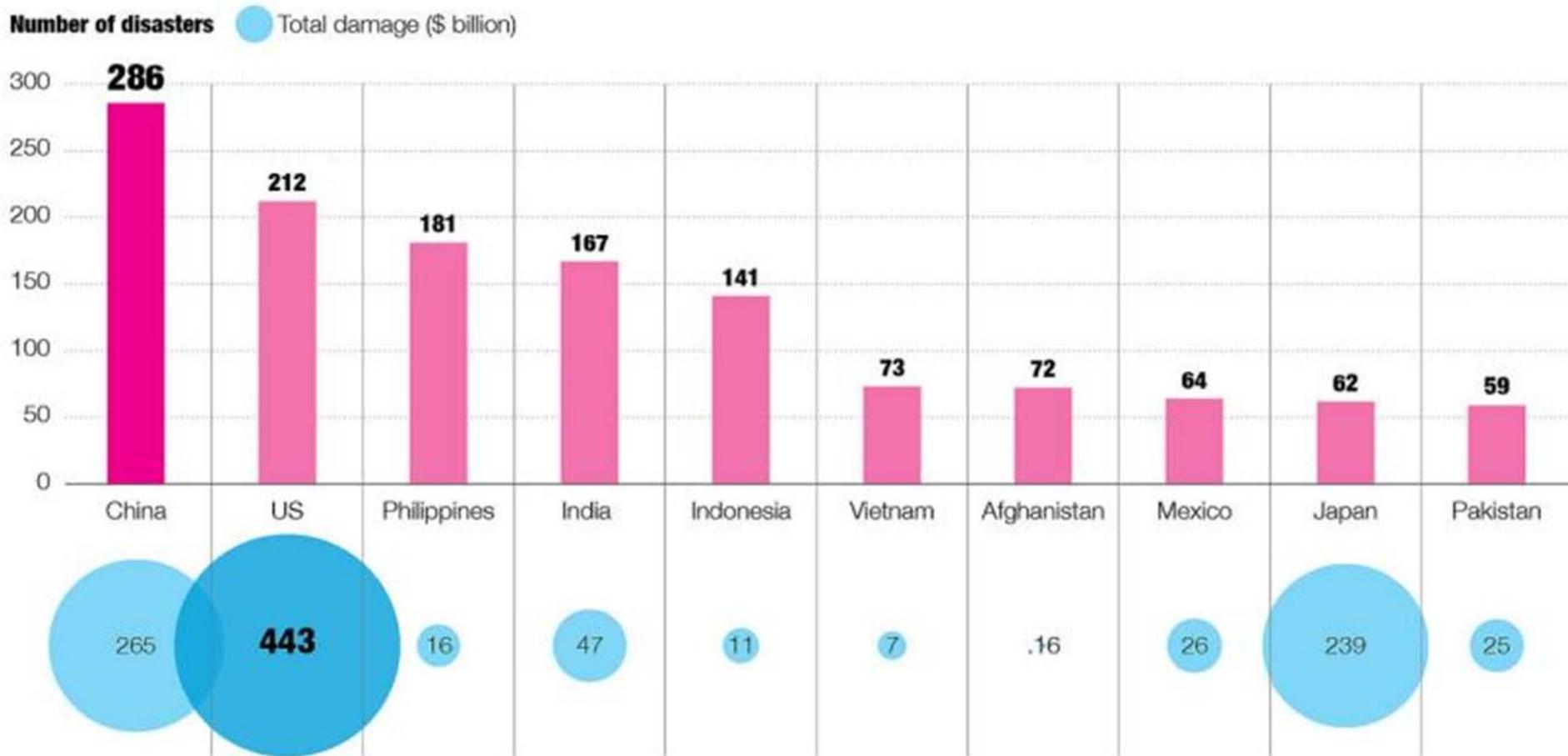
● **Meteorological events**
(Tropical storm, extratropical storm, convective storm, local storm)

● **Hydrological events**
(Flood, mass movement)

● **Climatological events**
(Extreme temperature, drought, wildfire)

Source: Munich RE

Top 10 countries with most disasters, 2005-2014



Source: United Nations International Strategy for Disaster Reduction

Louisiana flood: Worst US disaster since Hurricane Sandy, Red Cross says

By **Holly Yan** and **Rosa Flores**, CNN

🕒 Updated 12:32 PM ET, Fri August 19, 2016



<http://www.cnn.com/2016/08/18/us/louisiana-flooding/>

Lessons Learned: Be Proactive by Doing Resilience Planning



New York and New Jersey (2012)



Greensburg, Kansas (2007)



Galena, Alaska (2013)



New Orleans (2005)

Technology Alone ≠ Resilience



Effective Strategies

- Resource
- Appropriate technology
- Controls
- Policies and agreements
- Co-benefits

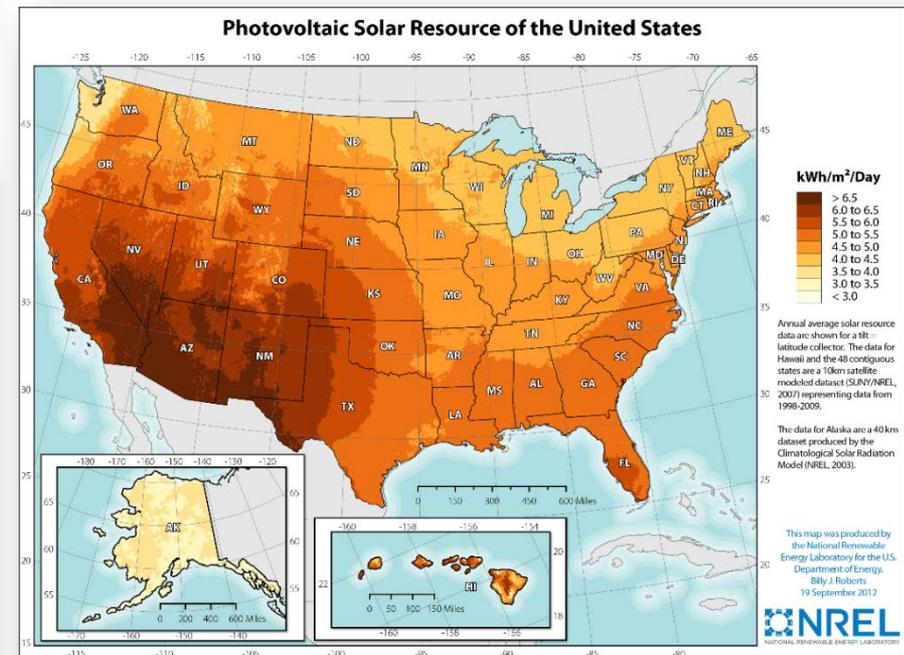


Image Sources:

<http://www.reuters.com/article/us-storm-sandy-hurricane-idUSBRE89N16J20121030>

<http://www.serve.gov/site-page/sandy>

Camden County MUA: <http://www.ccmua.org/>

Eliza Hotchkiss, NREL

Stakeholder Driven and Participatory Process



“A system’s ability to anticipate, prepare for, and adapt to long-term changing conditions and withstand, respond to, and recover rapidly from disruptions through **sustainable, adaptable, and holistic planning and technical solutions.**”

- *Resilience Roadmap, NREL*

www.nrel.gov/tech_deployment/resilience-planning-roadmap/

Risk and Vulnerabilities Assessment



+

Risk Assessment
likelihood + impacts

		Impact				
		Negligible	Minor	Moderate	Significant	Severe
Likelihood	Very Likely	Low Med	Medium	Med Hi	High	High
	Likely	Low	Low Med	Medium	Med Hi	High
	Possible	Low	Low Med	Medium	Med Hi	Med Hi
	Unlikely	Low	Low Med	Low Med	Medium	Med Hi
	Very Unlikely	Low	Low	Low Med	Medium	Medium

Ranking of Climate Change Vulnerabilities

High, Medium, Low

Resilience Options Evaluation:
Cost, effectiveness, feasibility

Evaluation criterion	Score	Description	Fair
Effectiveness	Good	The action would completely or nearly completely reduce the vulnerability's risk.	The action significantly reduces all of the vulnerability's risk.
	Fair	The action could be implemented technically and	The action reduces the vulnerability's risk.

Resilience Strategies

Do Now, Additional Analysis Needed, Remove from Consideration

Competing Demands, Limited Resources

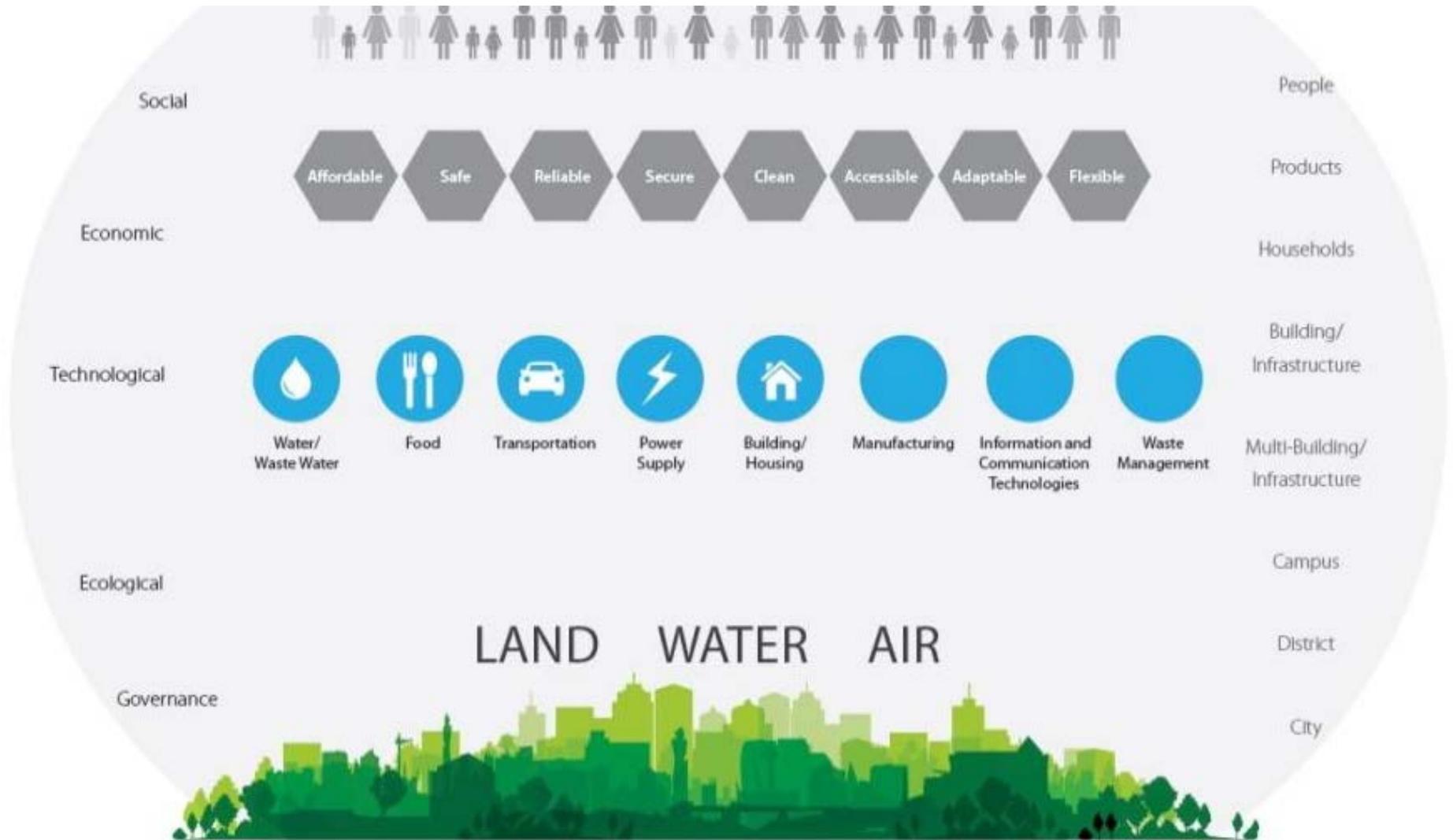


Image Credit: Bill Gillies, NREL

Individual Projects

Energy efficient buildings

*Affordable housing +
Passive survivability*

Green infrastructure

Alternative transit options

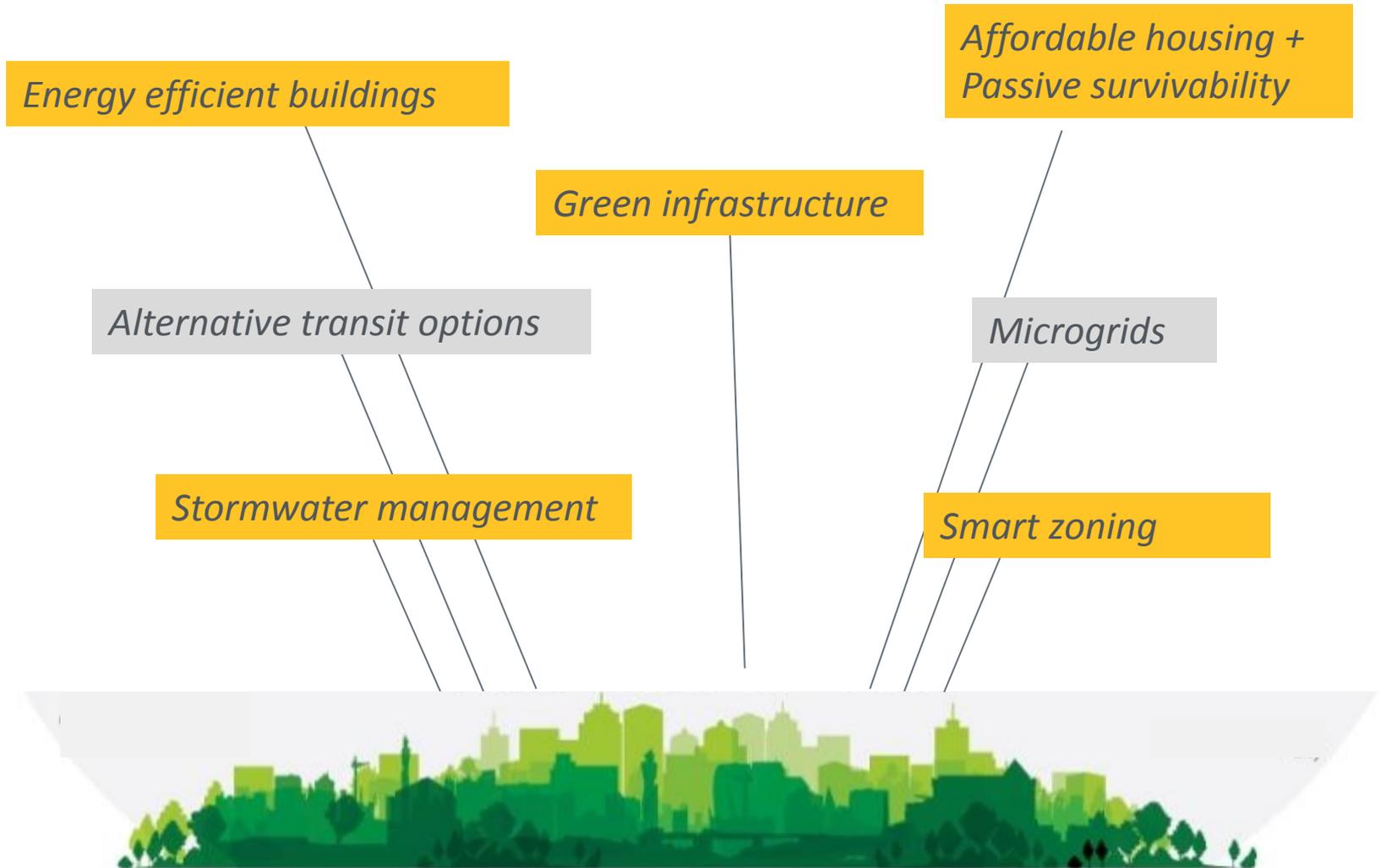
Microgrids

Stormwater management

Smart zoning



Holistic Approaches



Holistic Approaches

Green infrastructure

Green infrastructure mimics the natural water cycle, is effective, economical and enhances community safety and quality of life. It can be an effective way to manage stormwater, reduce the urban heat island effect and, when incorporated with zoning practices can be a resilient community strategy.

Stormwater management

Smart zoning



Holistic Approaches

Energy efficient buildings

*Affordable housing +
Passive survivability*

Energy efficiency reduces annual energy spending, can help vulnerable populations and, when paired with passive survivability and microgrid principles, could allow populations who may not have the means to own vehicles to shelter in place.



Travis Sheehan

**Senior Infrastructure Advisor,
Boston Planning and Development Agency**



RESILIENCY & COMMUNITY ENERGY PLANNING IN BOSTON

Travis Sheehan, Senior Infrastructure Advisor



Supporting Plans

100
Resilient
Cities

Climate
Ready
Boston

Waterfront
Planning
Process

Go Boston
2030

BuildBPS

Boston
Creates

Greenovate
Boston

Open Space
Plan

Strategic
Planning
Areas

**IMAGINE
BOSTON
2030**

Strong Schools,
Strong Boston

Age-Friendly
Boston

Housing a
Changing
City

Boston's Way
Home

Economic
Inclusion +
Equity
Agenda

Vision Zero

Small
Business
Plan

Boston's
Workforce

Health in
all Policies

Capital Plan

Climate Ready Boston

Climate Ready Boston

- **Phases**
 - Update Climate Projections
 - Map buildings and critical assets and assess damage
 - Develop Strategies
 - Implement Strategies
- **Involved Parties**
- **Project Partners: Green Ribbon Commission**

INFRASTRUCTURE ADVISORY COMMITTEE

City

Boston Housing Authority
Boston Redevelopment Authority
Boston Transportation Department
Boston Water and Sewer Commission
Boston Public Schools
Boston Conservation Commission
Boston Department of Public Works
Boston Inspectional Services Department
Boston Landmarks Commission
Boston Office of Emergency Management
Boston Parks and Recreation Department
City of Cambridge

State and Regional

MA Department of Conservation and Recreation
MA Department of Public Utilities
MA Department of Transportation
Metropolitan Area Planning Council
Massachusetts Bay Transportation Authority
Massachusetts Port Authority
Massachusetts Water Resources Authority
National Park Service (Harbor Islands)

Utilities

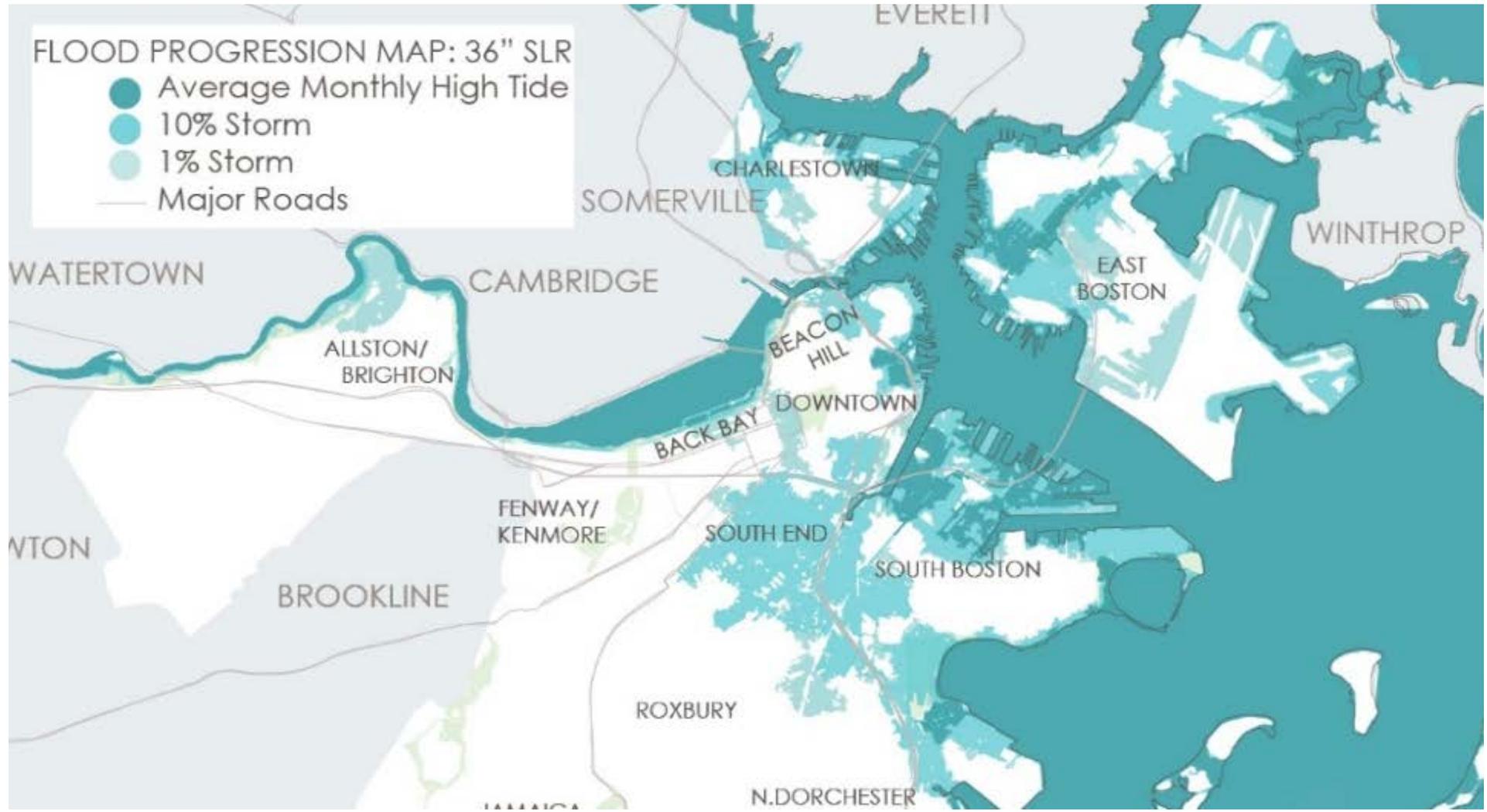
Comcast
Eversource Energy
National Grid
Veolia
Verizon Communications

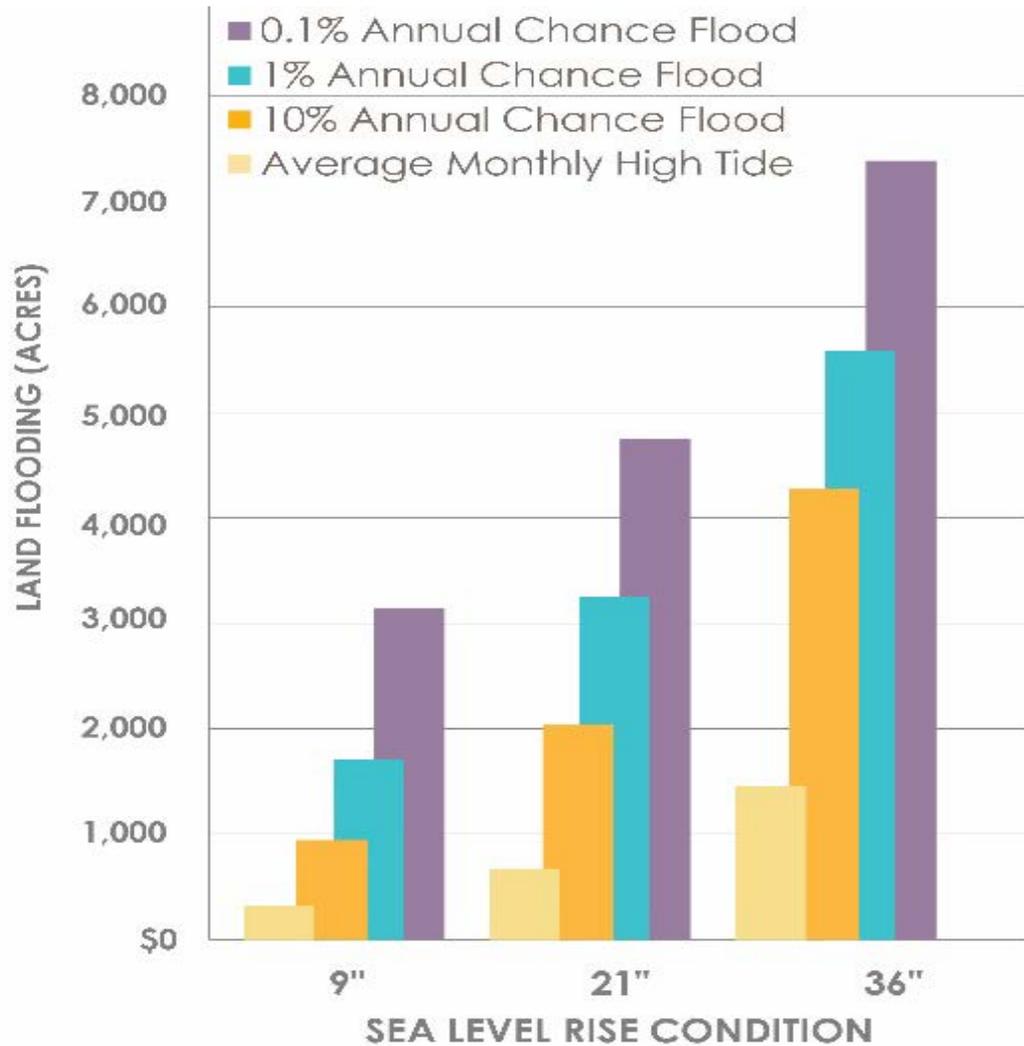
Nonprofit

Medical Academic and Scientific Community Organization
A Better City
Partners Health Care
The Trust for Public Land
The Trustees of Reservations
Boston University
Harvard University
Green Ribbon Commission Climate Preparedness Working Group

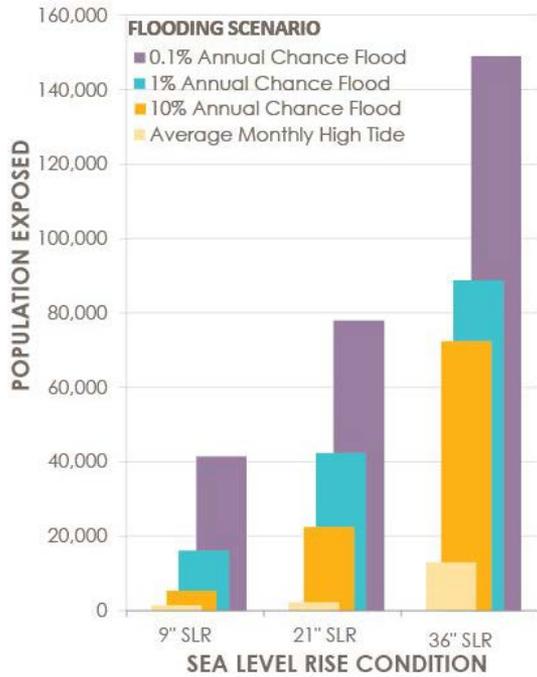
FLOOD PROGRESSION MAP: 36" SLR

- Average Monthly High Tide
- 10% Storm
- 1% Storm
- Major Roads

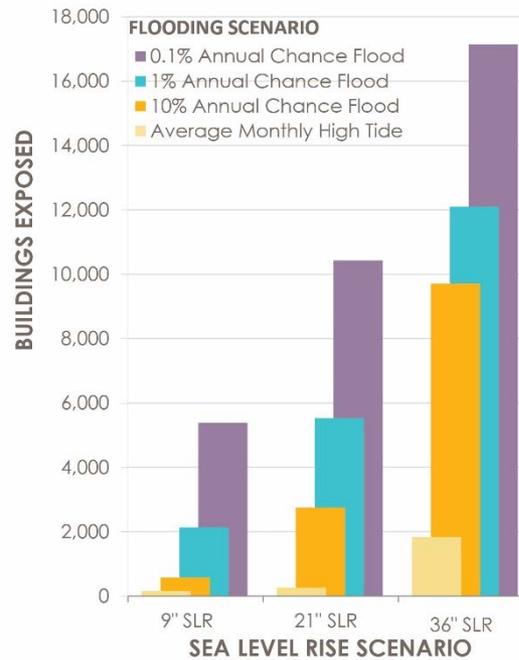




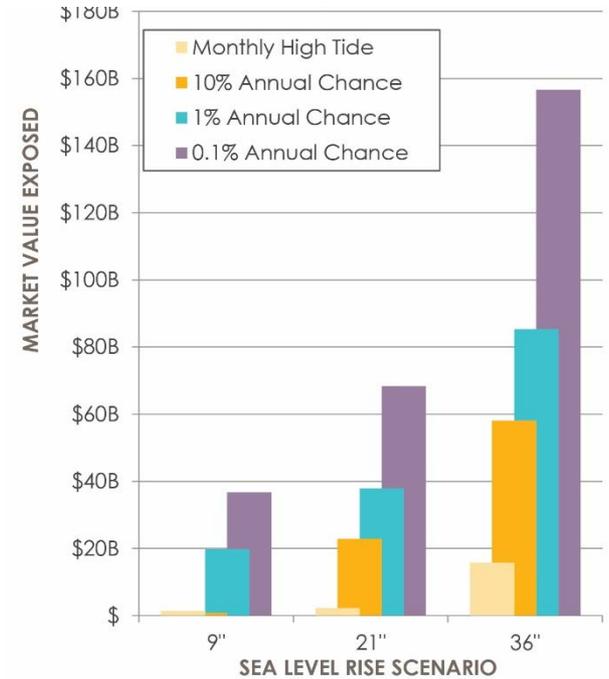
POPULATION



BUILDINGS



MARKET VALUE



ADAPTING TO CLIMATE CHANGE



PROTECTED SHORES



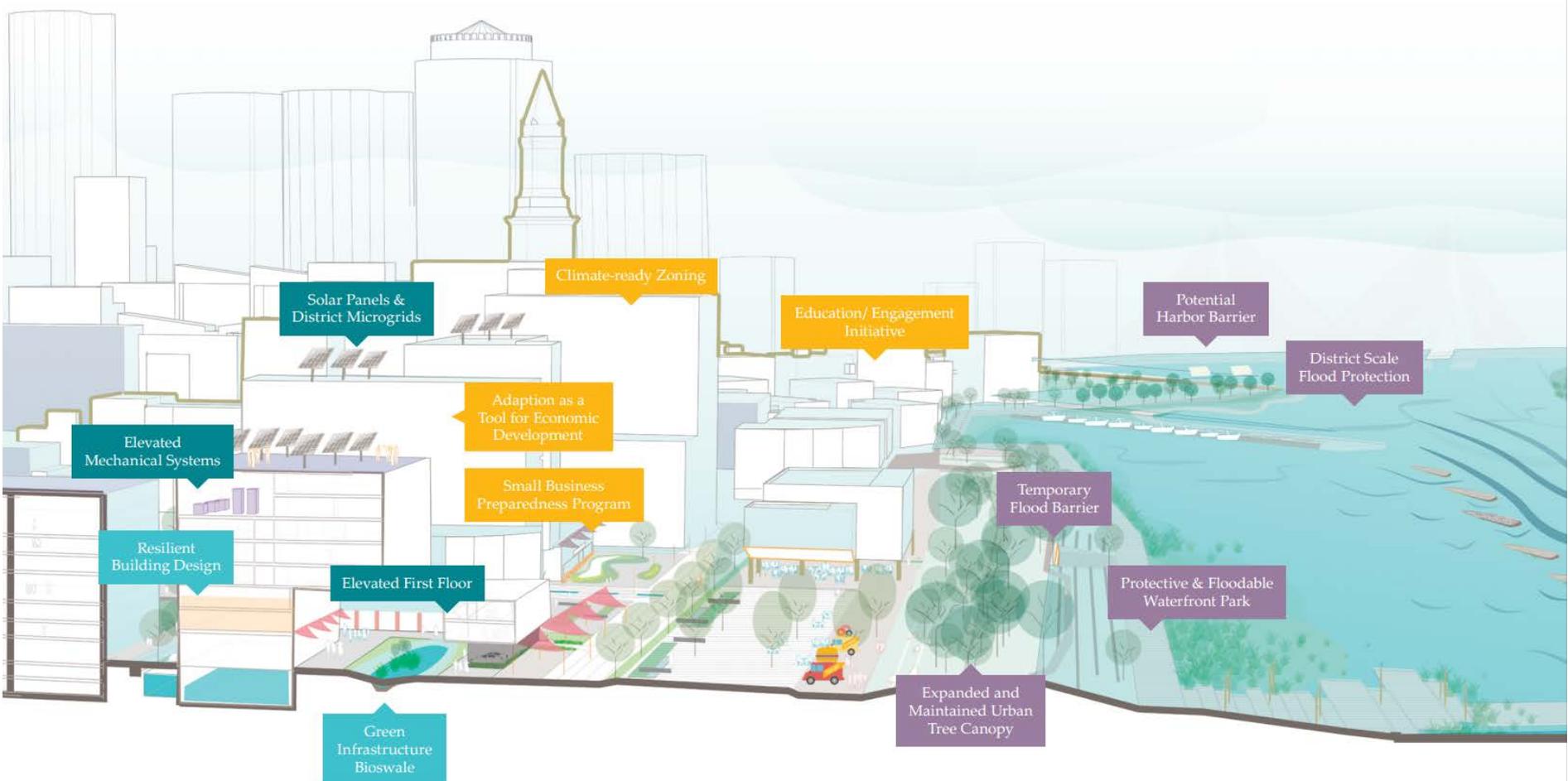
PREPARED AND CONNECTED COMMUNITIES



RESILIENT INFRASTRUCTURE



ADAPTED BUILDINGS





STRATEGY 4: IMPLEMENT CLIMATE ADAPTATION THROUGH RESILIENCE AREA PLANS

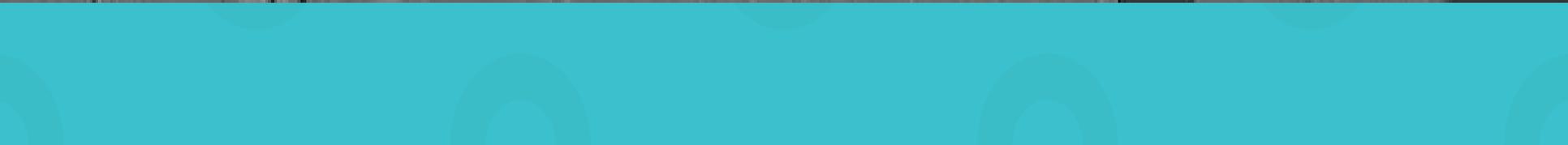


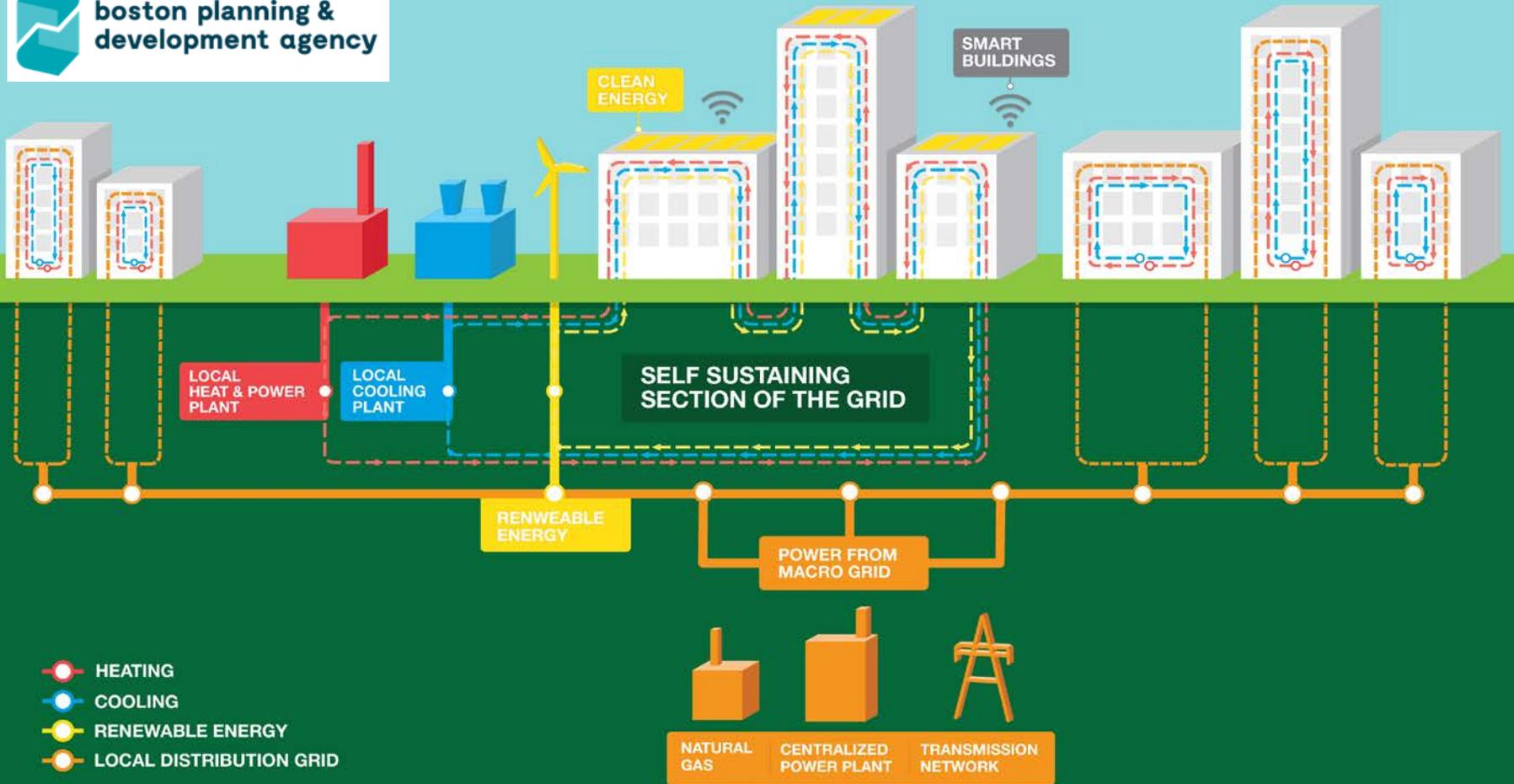
**STRATEGY 6: ESTABLISH INFRASTRUCTURE
COORDINATION COMMITTEE (ICC) TO FACILITATE
CLIMATE ADAPTATION**

Boston Community Energy Study

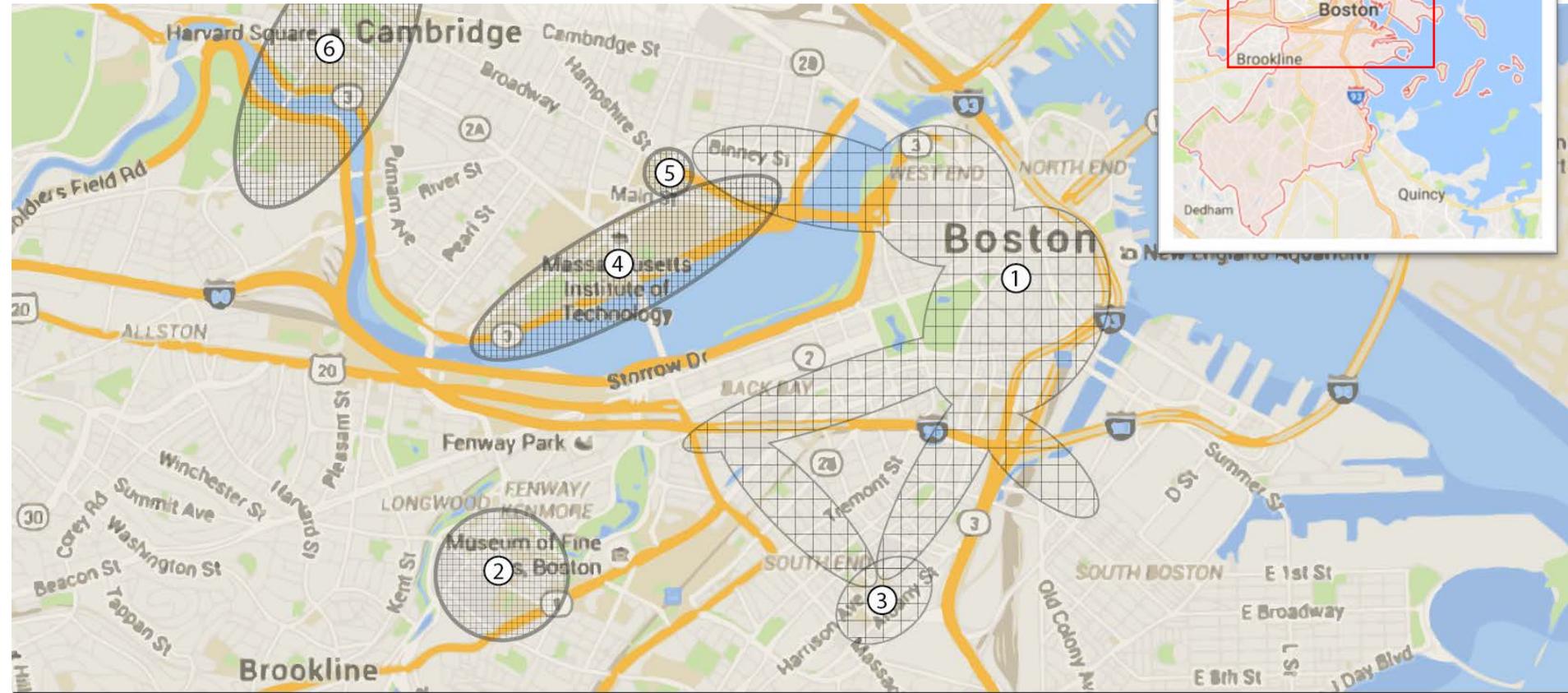
Microgrid Types
Emergency
Energy justice
Multi-user

STRATEGY 7: DEVELOP DISTRICT-LEVEL ENERGY SOLUTIONS TO INCREASE DECENTRALIZATION AND REDUNDANCY





Existing District Energy Microgrids



1) Veolia Steam System
2) MATEP

3) Boston Medical Center
4) MIT

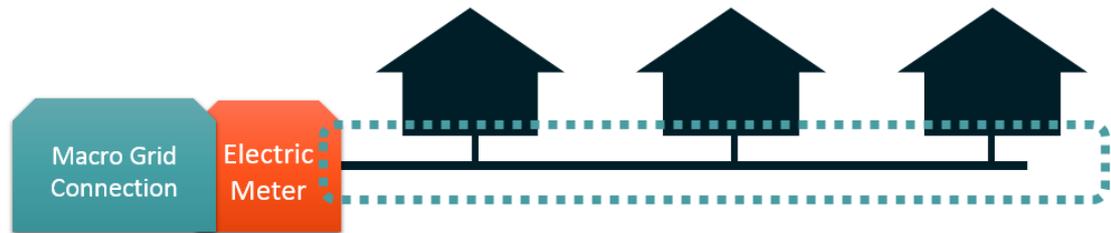
5) Biogen
6) Harvard

 indicates electrical microgrid

Resilient Energy Services for Commercial Properties

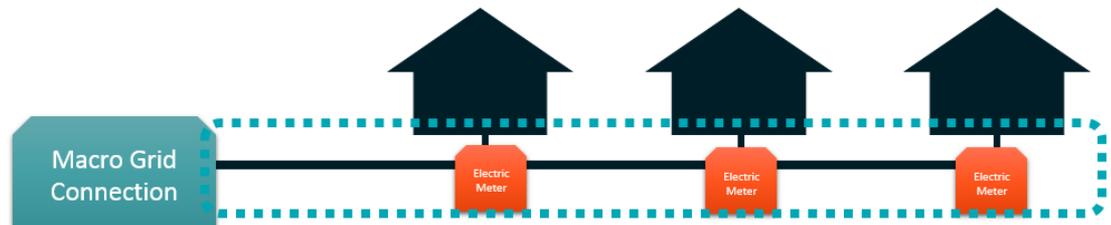
Campus “MUSH Market”

- easy to generate power,
- distribute benefits to one meter,
- simple to finance



Multi User Microgrid

- not easy to distribute benefits,
- hard to develop user base,
- difficult to finance,
- no business model



Microgrid Workshops *Engagement*

Developed 3-part microgrid workshop

- 12 hours of scenario planning to align interests of key stakeholder
- Chief Regulators of State, Chief Strategy and Distribution Planners from Utilities, Technology providers, Real estate community

Convened Urban Sustainability Directors Network workshop 2015

- New York City, Washington DC , MA Communities : Somerville, Cambridge, Northampton
- Housed by International District Energy Association Conference with 950+ Attendees
- Technology and Policy innovations replicable



Microgrid Workshops Engagement



1) A session which describes the microgrid including engineering market interactions.

2) A session which analyzes legal context, opportunities, and challenges for microgrids each jurisdiction.

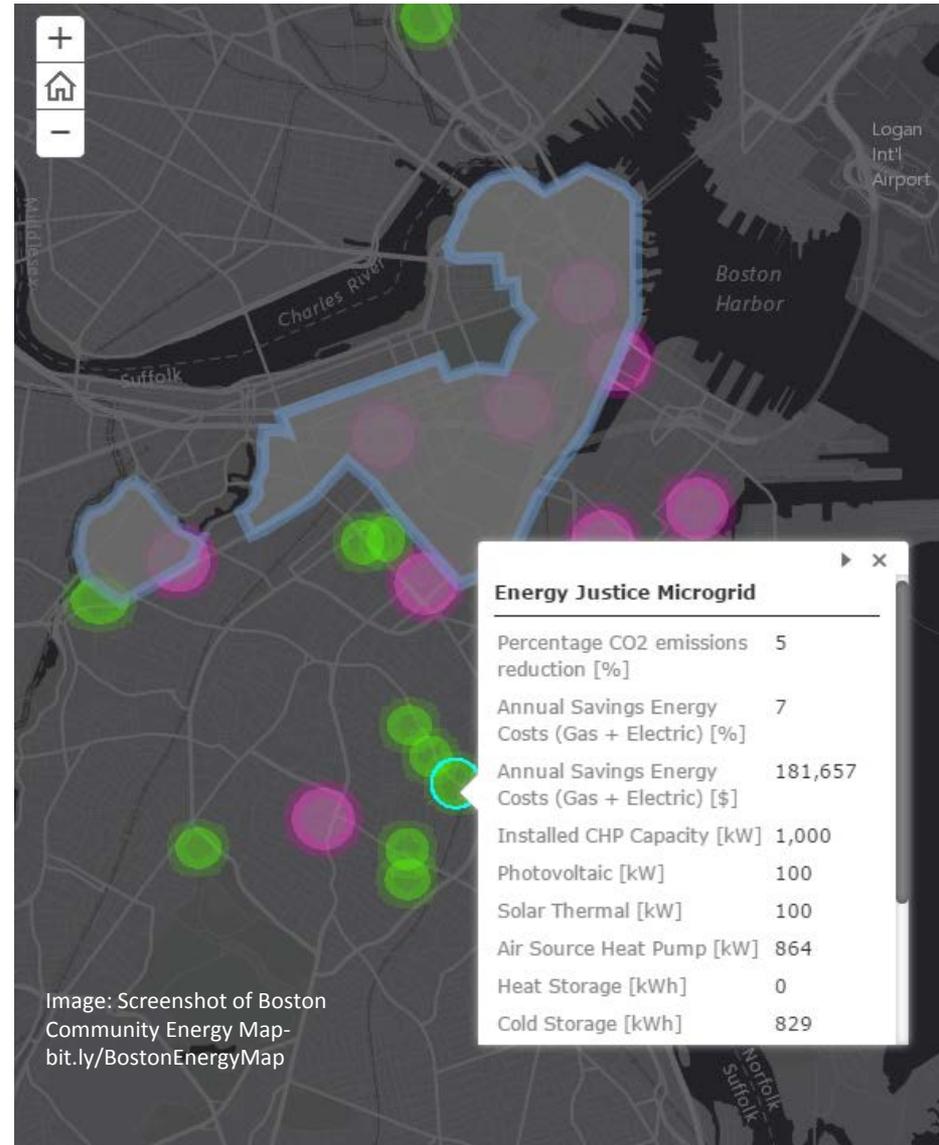
3) A session which describes the USDN microgrids whitepaper and 'straw proposal' business case for multi user microgrids.

4) A scenario planning exercise allows each stakeholder to identify merits and challenges to project deployment. This exercise will conclude with a revision of the straw proposal.

BCES Planning

Boston Community Energy Study (2016)

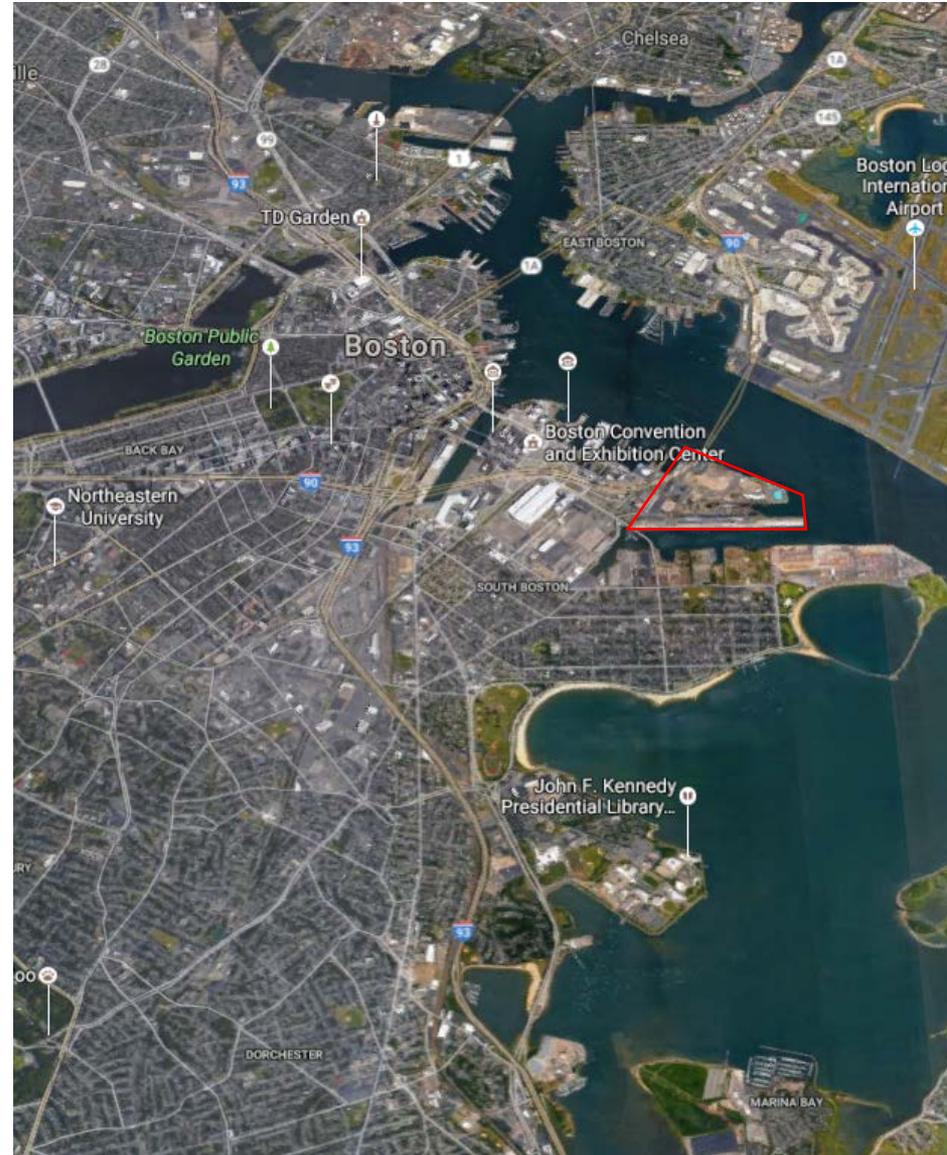
- Study identified 42 potential CES
- Conducted with MIT, Lincoln Labs, and Funding from DOE and DHS
- \$1.7 Bn USD in End User and Environmental Savings
- Community Engagement: Online Video, Interactive Map, Report
- U.S. Department of Energy TA – Feasibility Screening of 8 sites



Pilot Project *Coordination*

2014–2016

- Engaging 50 businesses and property owners
- DOE CHP TAP Feasibility Study
- MOU with Eversource Energy
- Procurement & Legislative Action
- Public–Private Partnerships



Challenge

Developing a procurement, or a multi-party agreement, to develop a single ESCO relationship for multiple building owners – public and private.

Aggregating Energy Performance Contracts for small structures while reducing fixed ESCO costs.



Resources

Climate Ready Boston:

https://www.boston.gov/sites/default/files/20161207_climate_ready_boston_digital2.pdf

Boston Community Energy Study: bit.ly/BostonEnergyStudy

Boston Community Energy Map: bit.ly/BostonEnergyMap

Microgrids Workshops Recap [Urban Sustainability Director's Network Multi-City Engagement]:

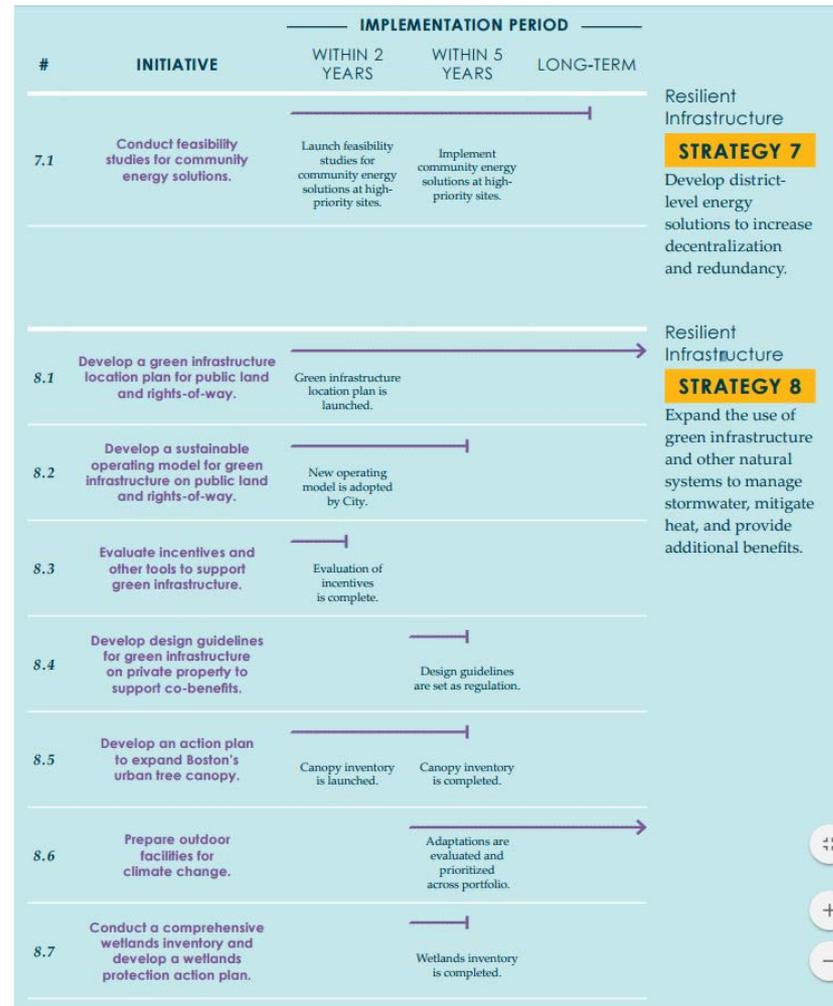
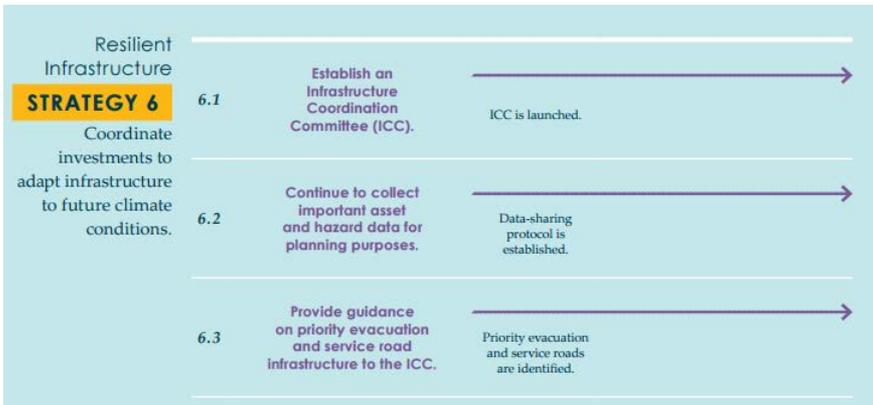
<http://www.bostonplans.org/getattachment/fa993b9a-d3ab-43a2-8981-94a7a49b8a33>

Appendix Slides



**boston planning &
development agency**

CRB Timelines



■ Themes

- 2014 Climate Action Plan Update: planning, engagement, green infrastructure, buildings and energy
- Coordination between city, state, and regional (Metropolitan Mayor's Preparedness Taskforce)

■ Initiatives

- Climate Ready Boston: multi stakeholder development of climate change consensus, vulnerability assessment, and roadmap for resiliency including protected shorelines, resilient infrastructure, adapted buildings, and prepared communities.
 - Climateready.boston.gov
- Rockefeller 100 Resilient Cities: Summer 2016 release of "Preliminary Resiliency Assessment" and forthcoming "Resilience Strategy" which targets social cohesion and racial equity, including a critical infrastructure focus area
- Boston Community Energy Study: roadmap for local, resilient, clean energy generation, microgrids and district energy with MIT Sustainable Design Labs, MIT Lincoln Labs

■ CHP Accelerator

- Continue partnership with DOE TAPs feasibility studies on major Boston private, public and non-profit institutions
- Complete Marine Industrial Park microgrid agreements with Investor Owned Utilities

Mark Feasel

**Vice President,
Electric Utility Segment & Smart Grid,
Schneider Electric**

Energy Megatrends – More E +3D



More ELECTRIC

2X faster growth of electricity demand compared to energy demand by 2040

Source : IEA WEO 2014

DIGITIZATION

10X more incremental connected devices than connected people by 2020

Source : Cisco, Internet World Statistics

DECARBONIZATION

82% of the economic potential of energy efficiency in buildings and more than half in industry, remains untapped

Source : World Energy Outlook 2012, Internal Analysis

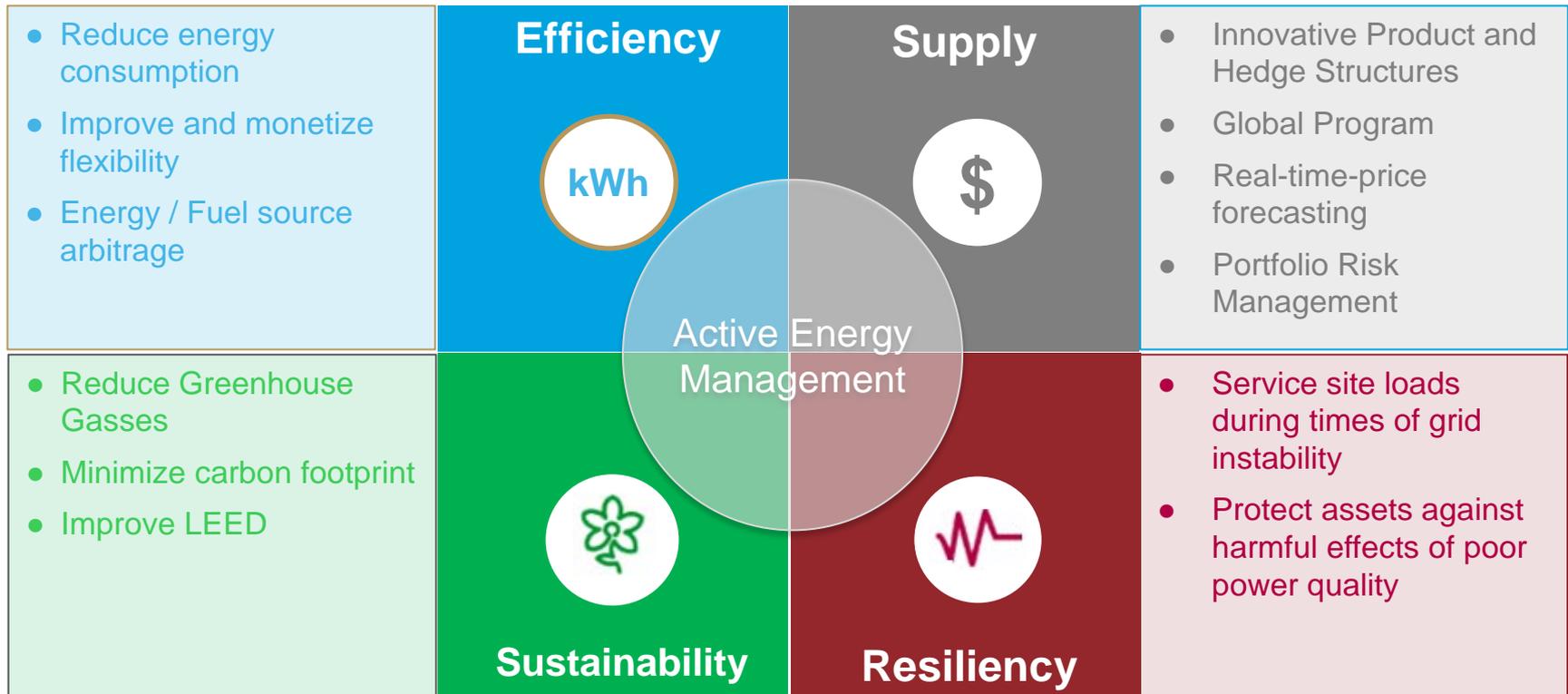
DECENTRALIZATION

70% of new capacity additions will be in Renewables by 2040

Source : BNEF

Life Is On | Schneider Electric

Energy Consumers Have New Expectations



and are taking control of their Energy

Demand Energy Brings Pioneering Solar Plus Storage Microgrid to New York City

April 12, 2017 By [Elisa Wood](#) [Leave a Comment](#)

93 83 10 2 188 SHARES

Demand Energy is set to begin operating a pioneering solar plus storage microgrid that achieves several firsts for the New York City power grid.

News of the project milestone comes just three months after Italian utility giant Enel acquired Demand Energy, a move that **made a splash** in the microgrid industry and significantly changed the fortunes of the small company.

The microgrid will serve the Marcus Garvey Village, a 625-unit mixed-income apartment complex. It will be the first microgrid on the city's power grid to:

- Win approval to use lithium-ion batteries in the city's strict fire safety rules
- Serve an affordable housing development
- Participate in Consolidated Energy Program, designed to use non-fossil fuels in the construction of a substation.

Ohio State's Endowment Gets \$1 Billion With Campus Energy Deal

by [Janet Lorin](#) and [Brian Eckhouse](#)

April 07, 2017 11:58 AM

- Engie SA, Axium to manage school's energy assets for 50 years
- Board of trustees approved public-private partnership

Ohio State University's endowment will jump 25 percent in size with a \$1 billion payment from two companies that will lease the school's energy assets for 50 years.



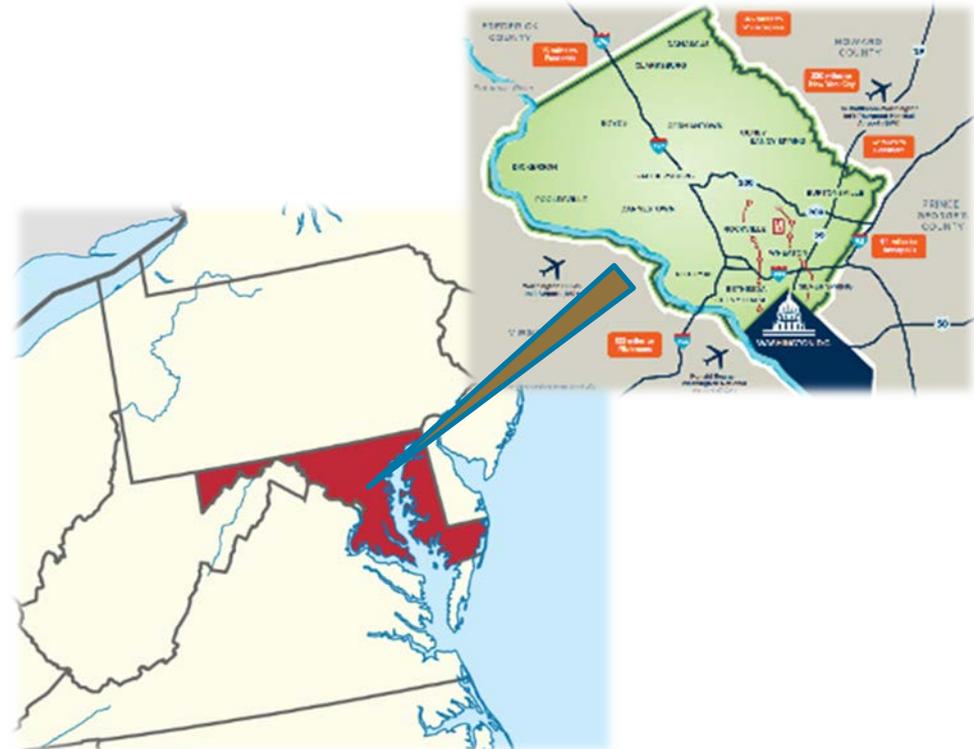
The screenshot shows a web page from Greentech Media. The top navigation bar includes 'Search Greentech Media', 'GTM RESEARCH', and 'GTM EVENTS'. The main content area features the article title 'How MGM Prepared Itself to Leave Nevada's Biggest Utility' under the 'UTILITIES' category. A sidebar on the left lists categories: SOLAR, GRID EDGE, ETC., and Podcasts. The article text states: 'The casino conglomerate expects to double its use of renewable energy and earn payback within 7 years.' The author is identified as Julian Spector, dated September 16, 2016. An image of a building at sunset is visible in the background of the article.

Montgomery County Maryland



About Montgomery County

- Approximately 1 million people
- High tech knowledge based economy
- 400+ facilities
- Leader in Advanced Energy
 - 11 megawatts of solar across 18 sites
 - Procure 100% clean energy for County facilities
 - Inaugural Partner in the U.S. DOE's Combined Heat and Power for Resiliency Accelerator
 - First CHP system installed in 2016



Project Objectives

- Improve resiliency of county operations
 - Upgrade existing aging electrical distribution infrastructure
 - Ability to island operations for >7 days without grid support
- Mitigate risk of escalating energy price over 15 years.
- Upgrade infrastructure without capex
- Reduce greenhouse gas and other emissions
- Create replicable models for other facilities and governments



Public Safety Headquarters

- Large electrical upgrades
- New 2 MW Solar
- Load management with BAS
- New Cogen
- Integrate Existing gas generator



Correctional Facility

- Minor Electrical Upgrades
- New 250 kW Cogen
- Integrate existing Diesel

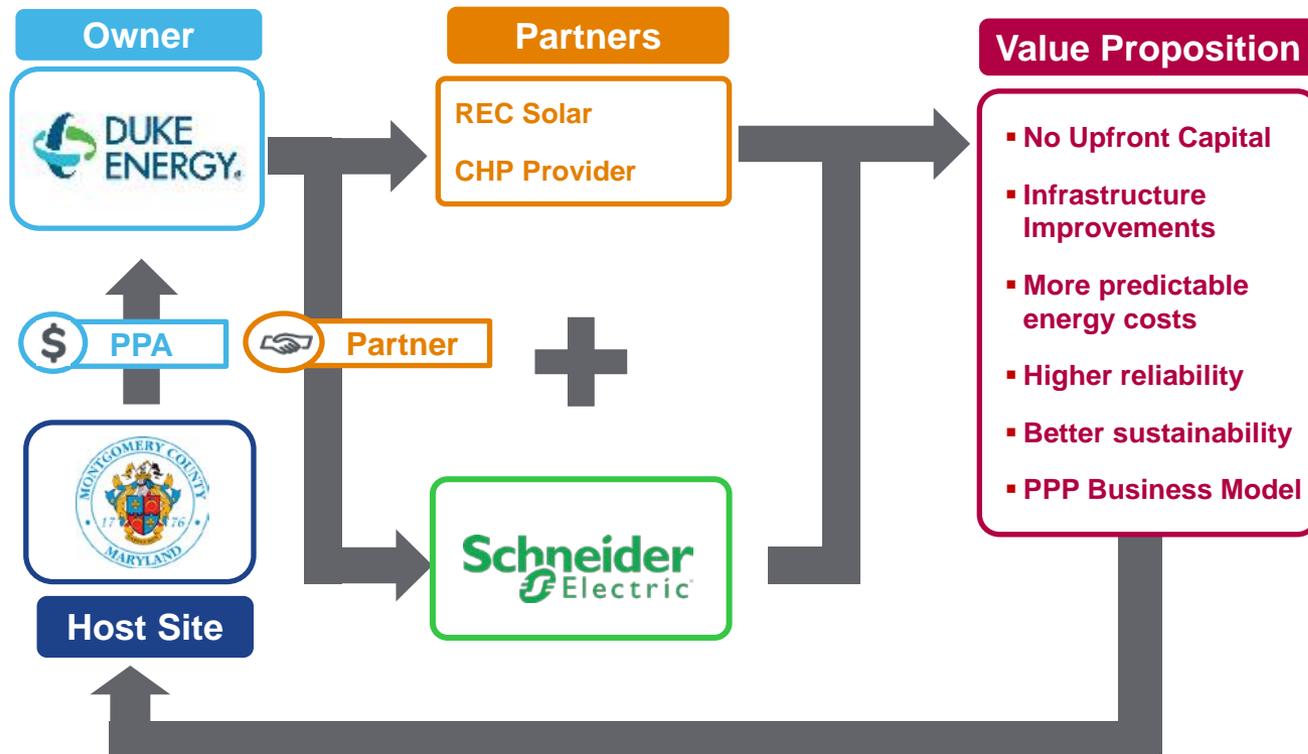


Challenges



- Capital procurement not an option
- Some aspects of the solution can be tied to a volumetric charge, others cannot.
- Competitive Bid Process Required
- Multi-Site
- Multi DER type
- Required assets have varying economic useful lives
- Rebate & Incentives in flux
- Relatively small (<\$25M)

Solution: Microgrid as a Service



Thank you!



Life Is 

Life Is On

Schneider
Electric

Microgrid Resources

E-Learning and White Papers

<http://www.schneider-electric.us/en/work/solutions/microgrid-solutions/learning-center/>

Case Studies

Oncor: Innovative microgrid improves utility's reliability and optimizes distributed energy resources.

https://go.schneider-electric.com/NAM_EBU_US_201602_Oncor_Microgrid_Case_Study_01-Oncor-Microgrid-Case-Study-LP.html

City of Fairfield, CT: Fairfield: a Connecticut town on the vanguard of microgrid development.

<http://www.schneider-electric.com/us/en/download/document/3070AC1506>

Bear Creek Mountain Resort: Microgrid keeps power flowing at remote ski resort

<http://www.schneider-electric.com/us/en/download/document/0104AC1501>

US Coast Guard Puerto Rico: Reduce cost of power at remote island locations while improving reliability and complying with federal energy efficiency mandates.

http://www.schneider-electric.com/us/en/download/document/998-1218937_US

Panel Questions

Q&A

First Breakout



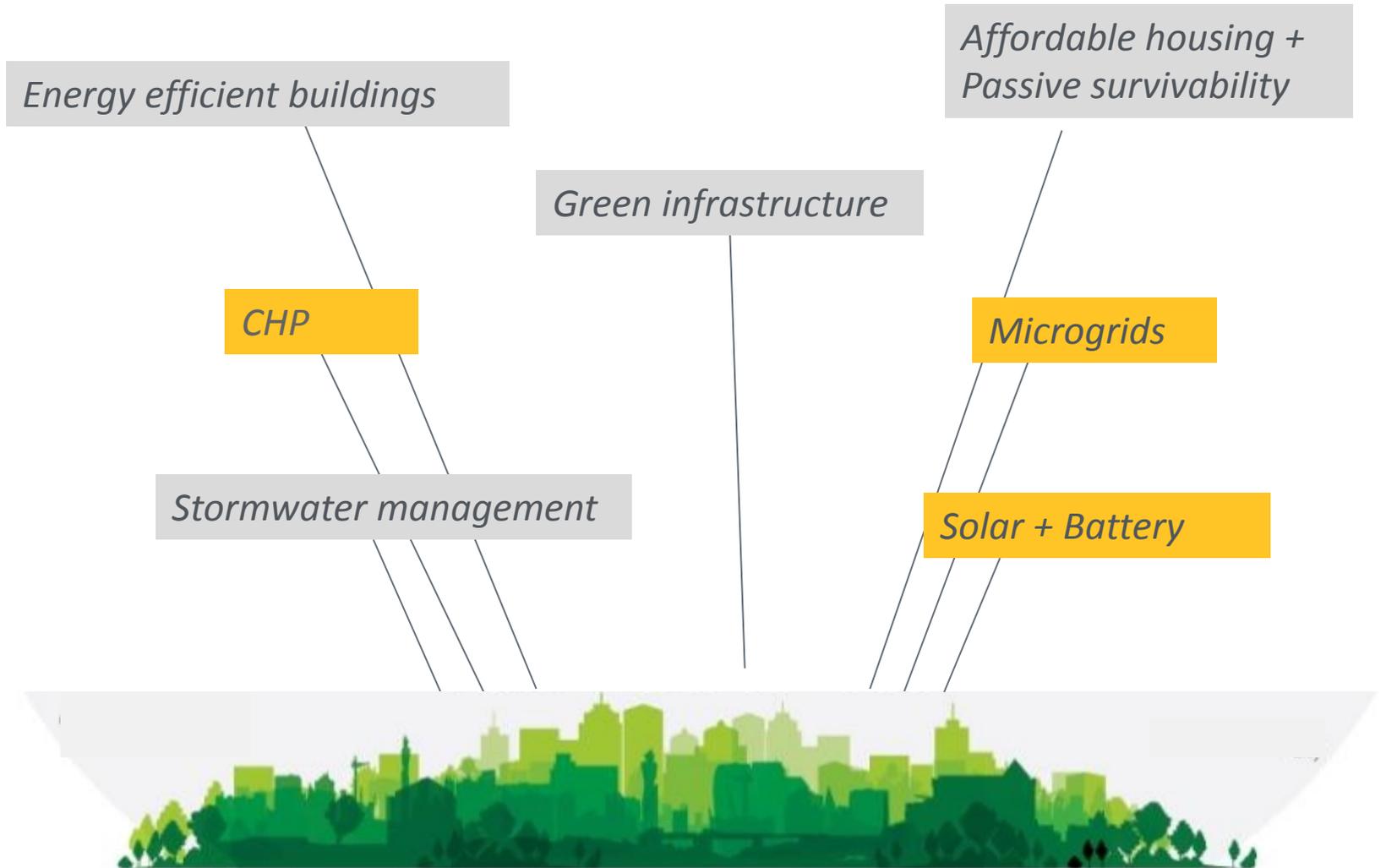
Eliza Hotchkiss

**Disaster Recovery and Resilience Lead,
National Renewable Energy Laboratory**

Workshop Framework:

- Workshop Part I: Building Resiliency into State and Local Planning
- **Workshop Part II: Technology Solutions**

Holistic Approaches



Evaluating Needs and Resilience Opportunities

Policies

- What policies hinder progress?
- What policies support progress?

Technology

- What energy efficiency and renewable energy technologies or solutions are most appropriate?
- What's needed for implementation?

Partners and Synergy

- What partnerships exist to further projects?
- What projects are being planned that could integrate co-benefits?

Resources

How Solar PV Can Support Disaster Resiliency

www.nrel.gov/tech_deployment/state_local_governments/blog/how-solar-pv-can-support-disaster-resiliency

Resilience Roadmap: Planning Process

www.nrel.gov/tech_deployment/resilience-planning-roadmap/

Solar PV and Resilience Policies

www.nrel.gov/docs/fy15osti/62631.pdf

Alternative Energy Generation for Critical Infrastructure Study

www.nrel.gov/docs/fy14osti/60631.pdf

Economic Impacts of Resilience

www.nrel.gov/docs/fy16osti/66617.pdf

Resilience and Disaster Recovery Lessons Learned

http://www.nrel.gov/tech_deployment/tech_assistance_disaster_resilience.html

Thank you!

Eliza.Hotchkiss@nrel.gov